1	Title 5. EDUCATION
2	Division 1. California Department of Education
3	Chapter 14.5. Local Control Funding Formula
4	Subchapter 1. Local Control Funding Formula Spending Regulations for
5	Supplemental and Concentration Grants and Local Control and Accountability
6	Plan Template
7	Article 1. Local Control and Accountability Plan and Spending Requirements for
8	Supplemental and Concentration Grants
9	
10	§ 15494. Scope.
11	(a) This chapter applies to all local educational agencies (LEAs) as defined in
12	section 15495(d).
13	(b) Funding restrictions specified in Education Code section 42238.07 apply to local
14	control funding formula (LCFF) funds apportioned on the basis of unduplicated pupils
15	pursuant to Education Code sections 2574, 2575, 42238.02, and 42238.03.
16	(c) The local control and accountability plan (LCAP) shall demonstrate how services
17	are provided according to this chapter to meet the needs of unduplicated pupils and
18	improve the performance of all pupils in the state priority areas.
19	NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference:
20	Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5,
21	47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section
22	<u>6312.</u>
23	
24	§ 15495. Definitions.
25	In addition to those found in Education Code sections 2574, 42238.01, and
26	42238.02, the following definitions are provided:
27	(a) "Consult with pupils," as used in Education Code sections 52060, 52066, and
28	47606.5, means a process to enable pupils, including unduplicated pupils and other
29	numerically significant pupil subgroups, to review and comment on the development of
30	the LCAP. This process may include surveys of pupils, forums with pupils, pupil
31	advisory committees, or meetings with pupil government bodies or other groups
32	representing pupils.

1	(b) "English learner parent advisory committee," as used in Education Code sections
2	52063 and 52069 for those school districts or schools and programs operated by county
3	superintendents of schools whose enrollment includes at least 15 percent English
4	learners and at least 50 pupils who are English learners, shall be composed of a
5	majority of parents, as defined in subdivision (e), of pupils to whom the definition in
6	Education Code section 42238.01(c) applies. A governing board of a school district or a
7	county superintendent of schools shall not be required to establish a new English
8	learner parent advisory committee if a previously established committee meets these
9	requirements.
10	(c) "Local control and accountability plan (LCAP)" means the plan created by an LEA
11	pursuant to Education Code sections 47606.5, 52060, or 52066, and completed in
12	conformance with the LCAP and annual update template found in section 15497.5.
13	(d) "Local educational agency (LEA)" means a school district, county office of
14	education, or charter school.
15	(e) "Parents" means the natural or adoptive parents, legal guardians, or other
16	persons holding the right to make educational decisions for the pupil pursuant to
17	Welfare and Institutions Code section 361 or 727 or Education Code sections 56028 or
18	56055, including foster parents who hold rights to make educational decisions.
19	(f) "Parent advisory committee," as used in Education Code sections 52063 and
20	52069, shall be composed of a majority of parents, as defined in subdivision (e), of
21	pupils and include parents of pupils to whom one or more of the definitions in Education
22	Code section 42238.01 apply. A governing board of a school district or a county
23	superintendent of schools shall not be required to establish a new parent advisory
24	committee if a previously established committee meets these requirements, including
25	any committee established to meet the requirements of the federal No Child Left Behind
26	Act of 2001 (Public Law 107-110) pursuant to Section 1112 of Subpart 1 of Part A of
27	Title I of that act.
28	(g) "Prior year" means one fiscal year immediately preceding the fiscal year for
29	which an LCAP is approved.
30	(h) "Services" as used in Education Code section 42238.07 may include, but are not
31	limited to, services associated with the delivery of instruction, administration, facilities,
32	pupil support services, technology, and other general infrastructure necessary to

1	operate and deliver educational instruction and related services.
2	(i) "State priority areas" means the priorities identified in Education Code sections
3	52060 and 52066. For charter schools, "state priority areas" means the priorities
4	identified in Education Code section 52060 that apply for the grade levels served or the
5	nature of the program operated by the charter school.
6	(j) "Subgroup" means the numerically significant pupil subgroups identified pursuant
7	to Education Code section 52052.
8	(k) "to improve services" means to grow services in quality.
9	(I) "to increase services" means to grow services in quantity.
10	(m) "unduplicated pupil" means any of those pupils to whom one or more of the
11	definitions included in Education Code section 42238.01 apply, including pupils eligible
12	for free or reduced price meals, foster youth, and English learners.
13	NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference:
14	Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5,
15	47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section
16	<u>6312.</u>
17	
18	§ 15496. Requirements for LEAs to Demonstrate Increased or Improved Services
19	for Unduplicated Pupils in Proportion to the Increase in Funds Apportioned for
20	Supplemental and Concentration Grants.
21	(a) An LEA shall provide evidence in its LCAP to demonstrate how funding
22	apportioned on the basis of the number and concentration of unduplicated pupils,
23	pursuant to Education Code sections 2574, 2575, 42238.02, and 42238.03 is used to
24	support such pupils. This funding shall be used to increase or improve services for
25	unduplicated pupils as compared to the services provided to all pupils in proportion to
26	the increase in funds apportioned on the basis of the number and concentration of
27	unduplicated pupils as required by Education Code section 42238.07(a)(1). An LEA
28	shall include in its LCAP an explanation of how expenditures of such funding meet the
29	LEA's goals for its unduplicated pupils in the state priority areas. An LEA shall
30	determine the percentage by which services for unduplicated pupils must be increased
31	or improved above services provided to all pupils in the fiscal year as follows:

(1) Estimate the amount of the LCFF target attributed to the supplemental and

32

- 1 <u>concentration grants for the LEA calculated pursuant to Education Code sections</u>
- 2 42238.02 and 2574 in the fiscal year for which the LCAP is adopted.
- 3 (2) Estimate the amount of LCFF funds expended by the LEA on services for
- 4 <u>unduplicated pupils in the prior year that is in addition to what was expended on</u>
- 5 services provided for all pupils. The estimated amount of funds expended in 2013-14
- 6 <u>shall be no less than the amount of Economic Impact Aid funds the LEA expended in</u>
- 7 <u>the 2012-13 fiscal year.</u>
- 8 (3) Subtract subdivision (a)(2) from subdivision (a)(1).
- 9 (4) Multiply the amount in subdivision (a)(3), by the most recent percentage
- 10 calculated by the Department of Finance that represents how much of the statewide
- 11 <u>funding gap between current funding and full implementation of LCFF is eliminated in</u>
- 12 <u>the fiscal year for which the LCAP is adopted.</u>
- 13 (5) Add subdivision (a)(4) to subdivision (a)(2).
- 14 (6) Subtract subdivision (a)(5) from the LEA's total amount of LCFF funding pursuant
- 15 <u>to Education Code sections 42238.02 and 2574, as implemented by Education Code</u>
- 16 sections 42238.03 and 2575 respectively, excluding add-ons for the Targeted
- 17 <u>Instructional Improvement Grant program and the Home to School Transportation</u>
- program, in the fiscal year for which the LCAP is adopted.
- 19 (7) Divide the amount in subdivision (a)(5) by the amount in subdivision (a)(6).
- 20 (8) If the calculation in subdivision (a)(3) yields a number less than or equal to zero
- 21 or when LCFF is fully implemented statewide, then an LEA shall determine its
- 22 percentage for purposes of this section by dividing the amount of the LCFF target
- 23 <u>attributed to the supplemental and concentration grant for the LEA calculated pursuant</u>
- to Education Code sections 42238.02 and 2574 in the fiscal year for which the LCAP is
- 25 <u>adopted by the remainder of the LEA's LCFF funding, excluding add-ons for the</u>
- 26 Targeted Instructional Improvement Grant program and the Home to School
- 27 Transportation program.
- 28 (b) This subdivision identifies the conditions under which an LEA may use funds
- 29 apportioned on the basis of the number and concentration of unduplicated pupils for
- districtwide, schoolwide, countywide, or charterwide purposes: Pursuant to Education
- 31 Code section 42238.07(a)(2), an LEA may demonstrate it has increased or improved
- 32 services for unduplicated pupils under subdivision (a) of this section by using funds to

1	upgrade the entire educational program of a schoolsite, a school district, a charter
2	school, or a county office of education as follows:
3	(1) A school district that has an enrollment of unduplicated pupils of 55 percent or
4	more of the district's total enrollment in the fiscal year for which an LCAP is adopted or
5	in the prior year may expend supplemental and concentration grant funds on a
6	districtwide basis. A school district expending funds on a districtwide basis shall do all of
7	the following:
8	(A) Identify in the LCAP those services that are being funded and provided on a
9	districtwide basis.
10	(B) Describe in the LCAP how such services are principally directed towards, and
11	are effective in, meeting the district's goals for its unduplicated pupils in the state and
12	any local priority areas.
13	(2) A school district that has an enrollment of unduplicated pupils less than 55
14	percent of the district's total enrollment in the fiscal year for which an LCAP is adopted
15	may expend supplemental and concentration grant funds on a districtwide basis. A
16	school district expending funds on a districtwide basis shall do all of the following:
17	(A) Identify in the LCAP those services that are being funded and provided on a
18	districtwide basis.
19	(B) Describe in the LCAP how such services are principally directed towards, and
20	are effective in, meeting the district's goals for its unduplicated pupils in the state and
21	any local priority areas.
22	(C) Describe how these services are the most effective use of the funds to meet the
23	district's goals for its unduplicated pupils in the state and any local priority areas. The
24	description shall provide the basis for this determination, including, but not limited to,
25	any alternatives considered and any supporting research, experience, or educational
26	theory.
27	(3) A school district that has an enrollment of unduplicated pupils at a school that is
28	40 percent or more of the school's total enrollment in the fiscal year for which an LCAP
29	is adopted or in the prior year may expend supplemental and concentration grant funds

 $\underline{\text{(A) Identify in the LCAP those services that are being funded and provided on a}}\\$

on a schoolwide basis. A school district expending funds on a schoolwide basis shall do

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all of the following:

- 1 schoolwide basis.
- 2 (B) Describe in the LCAP how such services are principally directed towards, and
- 3 are effective in, meeting the district's goals for its unduplicated pupils in the state and
- 4 any local priority areas.
- 5 (4) A school district that has an enrollment of unduplicated pupils that is less than 40
- 6 percent of the schoolsite's total enrollment in the fiscal year for which an LCAP is
- 7 adopted may expend supplemental and concentration grant funds on a schoolwide
- 8 <u>basis</u>. A school district expending funds on a schoolwide basis shall do all of the
- 9 <u>following:</u>
- 10 (A) Identify in the LCAP those services that are being funded and provided on a
- 11 schoolwide basis.
- 12 (B) Describe in the LCAP how such services are principally directed towards, and
- 13 are effective in, meeting the district's goals for its unduplicated pupils in the state and
- 14 <u>any local priority areas.</u>
- 15 (C) Describe how these services are the most effective use of the funds to meet the
- 16 district's goals for its unduplicated pupils in the state and any local priority areas. The
- 17 <u>description shall provide the basis for this determination, including, but not limited to,</u>
- 18 <u>any alternatives considered and any supporting research, experience, or educational</u>
- 19 theory.
- 20 (5) A county office of education expending supplemental and concentration grant
- 21 <u>funds on a countywide basis or a charter school expending supplemental and</u>
- 22 concentration grant funds on a charterwide basis shall do all of the following:
- 23 (A) Identify in the LCAP those services that are being funded and provided on a
- 24 <u>countywide or charterwide basis.</u>
- 25 (B) Describe in the LCAP how such services are principally directed towards, and
- are effective in, meeting the county office of education's or charter school's goals for its
- 27 unduplicated pupils in the state and any local priority areas, as applicable.
- 28 NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference:
- 29 Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5,
- 30 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section
- 31 <u>6312.</u>

1	§ 15497. County Superintendent of Schools Oversight of Demonstration of
2	Proportionality.
3	In making the determinations required under Education Code section 52070(d)(3),
4	the county superintendent of schools shall include review of any descriptions of
5	districtwide or schoolwide services provided pursuant to sections 15496(b)(1) through
6	(b)(4) when determining whether the school district has fully demonstrated that it will
7	increase or improve services for unduplicated pupils pursuant to section 15496(a). If a
8	county superintendent of schools does not approve an LCAP because the school district
9	has failed to meet its requirement to increase or improve services for unduplicated
10	pupils as specified in this section, it shall provide technical assistance to the school
11	district in meeting that requirement pursuant to Education Code section 52071.
12	NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference:
13	Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5,
14	47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section
15	<u>6312.</u>
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23	8-22-14 [California Department of Education]

§ 15497.5. Local Control and Accountability Plan and Annual Update Template.

Introduction:

LEA: Piedmont City Unified Contact (Name, Title, Email, Phone Number): Constance Hubbard, Supt., CHubbard@piedmont.k12.ca.us 510.594.2614 LCAP Year: 2015-16

Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process

Part 1: PUSD Shaping Our Future 2.0

On October 5, 2013, the Piedmont Unified School District, with the support of the Piedmont Educational Foundation, collaborated with over 100 students, staff, and parents/community members during the Shaping Our Future 2.0 (SOF 2.0) strategic planning workshop. Building on the 2009 Shaping Our Future initiative, the District engaged with stakeholders in order to update the guiding principles and priorities for the next several years. Outcomes from SOF 2.0 informed policy, particularly as the District moved to implement the new Common Core Standards and adapt to the changing needs and innovations of public education for the community's children. Shaping Our Future 2.0 was a unique opportunity for students, staff, and the parent community to reflect and collaborate together to update our guiding themes. These seven themes continue to guide the development and implementation of District policy concerning every facet of the K-12 educational program.

On September 23, 2014, the Board of Education facilitated a progress report discussion and update toward the progress of the Goal's and Action Plan.

From SOF 2.0 and the 2014-15 LCAP development meetings, the District continues to gather a substantial volume of input concerning District priorities for now and the future. This input comes from parent, student, and staff participation on a variety of committees and councils.

The Board of Education also facilitated an extensive search process (including community engagement) for a new superintendent. This process also captured public input into the goals and vision for Piedmont Unified. A new Superintendent was selected for the 2015-16 school year.

The comments of participants -- parents, teachers and staff from each of the District's six schools, students ranging from 6th to 12th grade, and other members of the community – continue to be captured via community meetings and surveys.

Impact on LCAP

The PUSD Board of Education Goals reflect the SOF 2.0 themes and commitments that will continue to serve as the primary focus areas for the 2014-2017 Local Control and Accountability Planning process.

PUSD Board Goals

1. Adapt & Improve Educational Program Delivery:

LCAP Priority Areas = 1, 2, 3, 4, 5, 7, 8 Continuously adapt and improve program delivery in collaboration with administration, staff, employee groups, support groups, parents, and the community, so that we can continue to provide a comprehensive educational program for all students that supports academic excellence, maximizes individual potential, and cultivates global citizenship.

LCAP Goal #2 - All students will have access to English Language Arts, Math, and Technical Subjects Common Core aligned curriculum in order to improve students' content mastery and skills in critical thinking, creativity, communication, collaboration, and technical literacy and to prepare them for college and career pathways.

LCAP Goal #5 - All PUSD students will continue to have access to a broad course of study, including courses described in Education Code 51210 and 51220(a)-(i)

LCAP Goal #8 - Develop career technical education sequences or programs of study at PHS and MHS that align with state board-approved career technical education standards and frameworks.

2. Support Professional Growth & Instructional Effectiveness:

LCAP Priority Areas = 1, 2, 5, 7, 8

With a focus on supporting student growth through an effective instructional program, work in collaboration with administration and employee groups to enhance evaluation, training, and compensation systems in order to attract and sustain a quality professional staff for all students within budget limitations.

LCAP Goal #1 - PUSD will continue to ensure that 100% of

teachers are highly qualified, appropriately credentialed, and trained in best practices for teaching Common Core standards and 21st century student-centered learning skills.

3. Provide a Safe Learning Environment:

LCAP Priority Areas = 1, 2, 3, 4, 6, 8

Provide students with a safe and healthy learning environment where respect, inclusion, resilience, responsible citizenship, self-discipline, and personal responsibility are thoughtfully practiced.

LCAP Goal #6 - Provide students with social and emotional learning opportunities and support services/practices that (a) ensure a safe and healthful learning environment and (b) teach respect, inclusion, resilience, responsible citizenship, self-discipline, and personal responsibility.

4. Cultivate a Dynamic Learning Community:

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8 Cultivate a dynamic learning community focused on growth, inquiry, and communications in partnership with employees, parents, students, community members, and organized groups.

#4 - All EL students will make progress toward English proficiency and will be able to access grade-level content in English language arts, math, history, and technical subjects.

5. Develop & Implement a Sustainable Plan to Balance the Budget:

LCAP Priority Areas = 1, 2, 3, 4, 5, 7, 8

Continue to develop and implement a 3-year plan to balance the budget in collaboration with administration, employee groups, support groups, parents, and the community, in order to sustain the quality of our educational and instructional programs, and school facilities.

#7 - Increase parent involvement in leadership opportunities and school-connectedness (especially those parents from under-represented groups, e.g. EL & SPED) in order to provide forums for communication, discussion and input, and to raise awareness of available resources to support student learning.

6. Invest In & Preserve School Facilities & Infrastructure:

LCAP Priority Areas = 1, 3, 4, 6, 7, 8

Develop and implement a plan to ensure the long-term safety, accessibility, usability, and value of school facilities and infrastructure within budget limitations and in collaboration with the City of Piedmont where appropriate.

#3 - PUSD will ensure that all school facilities are maintained and in good repair by optimizing the use of resources through prudent stewardship, enhanced public/private support, and strong community partnerships.

Shaping Our Future 2.0 Themes

- Partnership with the Whole Community
- Cultivate Global Citizenry
- Resilience, Program Adaptability
- Community Building
- Learning to Excel
- Maximize Individual Potential

PUSD Commitments

We are committed to cultivating a learning community where students are engaged in their learning, strive for excellence, and are supported to achieve to their fullest potential.

We are committed to providing a safe, nurturing learning environment where every member of the Piedmont schools feels respected. We strive to increase everyone's sense of inclusion in our community. Our practice of safety and inclusion begins with our policy of prohibiting discrimination on the basis of age, disability, ethnicity, gender, language, marital status, nationality, race, religion, sexual orientation, and socioeconomic status.

We are committed to foster an education program that equips our students to live in a diverse world, acknowledge and appreciate cultural difference, understand the significance of socioeconomic inequalities, recognize the biases and discrimination that exist, identify conflicts and options for resolution, and take action for positive change.

Part 2: Associated Parent Clubs of Piedmont

The **Associated Parent Clubs of Piedmont** (APCP) is a collective network of six Parent Clubs with representative boards at each school site. Our mission is to support the K-12 General Fund, collaborate with the District administration and school principals to support enrichment, extracurricular programs, administer teacher grants and offer Summer Enrichment programs.

APCP coordinates annual fundraisers and parent volunteer efforts, and serve as the interface between the school and families through monthly board meetings, parent education forums, the development and collection of parent input through surveys, and the distribution of regular school communications to parents. APCP is supported by annual membership and donations from the K-12 parent community and has been an independent registered 501(c)(3) non-profit organization for many years. Funds are responsibly raised and disbursed in accordance with PUSD Board of Education's mission and goals and APCP Protocol and Financial & Investment Guidelines.

We are committed to advance the commitments, SOF themes, and goals of our school system by:

- working collaboratively
- allocating and effectively managing limited resources

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Associated Parent Clubs of Piedmont

APCP's Mission is to support the educational endeavors at the individual school sites and for the broader K-12 program.

Fundraising

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8 Membership – The Parent Clubs boast 90 to 95 percent membership participation rates. Memberships to each school's

Club are \$60 and help fund programs at that school site.

Collaborating

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8

Parent Club presidents work with each other to support the K-12 program by annually contributing nearly 50% of Giving Campaign funds to the PUSD General Fund in order to directly support teachers and site-specific program.

Principals and Parent Club board members work together to allocate the remainder of those funds for programs at that school site.

Parent Club presidents collaborate with the District administration to help gather parent input, to promote communications and disseminate important information.

Parent Clubs work with the Piedmont Education Foundation and other Support Clubs and organizations to support PUSD educational programs.

Volunteering

LCAP Priority Areas = 1, 3, 4, 5, 6, 8

Parents volunteer to work in the classrooms, computer labs, libraries, and the food service programs. Each school site's Parent Club manages and coordinates the volunteer efforts at each school.

Communications

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8

Meetings – Parent Club monthly board meetings are open to all parents and provide an opportunity to hear from the administration about policy, curriculum and upcoming events as well as to discuss ways to support educational opportunities.

Bulletins – Parent volunteers also coordinate the weekly and/or biweekly distribution of school bulletins and newsletters with each school administration.

Summer Enrichment

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8

A collaborative endeavor by PUSD & APCP, the K-12 Summer Enrichment Program offers a high-quality, low-stress summer school option, as well as Extended School Year opportunities for Piedmont and other local families.

###

Part 3: Piedmont Educational Foundation

The Piedmont Educational Foundation (PEF) was founded in 1975 by a group of dedicated and visionary community members who wanted to ensure the quality of our public schools. PEF's mission is to promote academic excellence, champion innovation and provide sustained financial support to our public schools.

As a community based public school support organization, PEF supports educational excellence through a variety of grants programs. PEF actively seeks donations in support of our schools via the Foundation Fund, Endowment Fund, and Partners in Education Program. In addition, Dress Best For Less makes a substantial donation each year to PEF and is an integral part of PEF funding. PEF annually publishes <u>The Patron</u> which contains information about the schools, provides opportunities for the community to make donations and describes how PEF fundraising dollars are spent. PEF also publishes the School Directory as a service to school families and community.

Piedmont Educational Foundation

The Piedmont Educational Foundation is a community-based organization whose mission is to promote academic excellence, champion innovation, and provide sustained financial support to the Piedmont Unified School District.

Foundation Fund Grants

LCAP Priority Areas = 2, 3, 4, 5, 6, 7, 8

The Foundation Fund underwrites innovation through teacher and classroom grants and provides funding for ongoing school programs that help preserve academic excellence.

Endowment Fund

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 8

The Endowment Fund (in excess of \$5M) provides a dependable, long-term source of funding for our schools through our annual distribution.

###

Part 4: School Site Councils, Site Leadership Teams, and the development of the Single Plan for Student Achievement (SPSA)

The PUSD Site Councils, one for each school site, serve as a forum where school staff, parents, and students discuss a variety of issues that affect student performance in Piedmont schools and develop site-based goals to improve student learning. Site Councils will discuss topics such as curriculum, communication, and school climate in an effort to educate stakeholders and provide long-range guidance and insight.

The California *Education Code* requires the school site council to develop a *Single Plan for Student Achievement*. The purpose of the Single Plan for Student Achievement (SPSA) is to create a cycle of continuous improvement of student performance, and to ensure that all students succeed in reaching academic standards set by the State Board of Education.

The PUSD Board of Education reviews and adopts each site's SPSA on an annual basis.

PUSD Site Councils - Single Plans for Student Achievement

Curriculum Implementation

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8

As we implement Common Core Standards and California Assessment of Student Performance and Progress (CAASPP), we will provide a variety of opportunities for all stakeholders to learn about and understand these changes. (Elementary Schools)

Maximize student learning that supports the transition and implementation of the Common Core State Standards in literacy within all subject areas including math as well as the Next Generation Science Standards while providing the necessary differentiation across all subjects. (PMS)

Professional Development

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8
Refine instructional strategies/techniques/tools to support
Common Core readiness across all subject areas and math.
(MHS)

Promote student engagement, learning and achievement through schoolwide differentiated instructional practices, inclusive of instructional technology and common core state standards implementation, to meet the diverse learning needs of all students. (PHS)

Tri-School faculty will participate in professional development in Common Core curriculum and instruction to develop instructional strategies/practices and academic interventions to support the mastery of Common Core State Standards with an emphasis on Literacy and Math. (Elementary Schools)

Communication & Student Safety

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8

Strengthen communication among teachers, students, and parents around academic and social emotional progress. Examples include: use of Learning Management Systems, Teacher Dashboard, Student Information Systems, Teacher Notes, etc.

(PMS)

Piedmont High School will provide an environment that protects the physical safety of students, faculty and staff via a thorough review and updating of security protocols. The physical site, training, and drills will all be addressed, in coordination with the Piedmont Police Department.

Technology

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 7, 8

Faculty will lead use of 1:1 devices at 4th and 5th grade to support differentiated instruction. An articulated Computer Science Curriculum is being developed, will meet the CSTA standards, and is aligned with the Piedmont Unified School District Technology Plan. (Elementary Schools)

Support the effective use of technology to promote student learning and achievement in the classroom. (PHS)

Support and evaluate the 6th Grade "Connected Learning Pilot" (1:1 Computing) to determine if expansion to all grade levels by the 2015/2016 school year is appropriate.

Leverage MHS participation in the PUSD Connected Learning pilot to increase differentiated instruction, access to course materials and student organization in core content areas. (MHS)

Social/Emotional Learning

LCAP Priority Areas = 1, 2, 3, 4, 5, 6, 8

With attention to issues of diverse student learning needs, examine and optimize school structures and practices to foster social-emotional growth for all students. (Elementary Schools)

Provide programs grounded in social and emotional learning and develop school structures to optimize learning and achievement for all students. (PHS)

Maintain a positive school climate by building partnerships within and among our students, staff and parent communities while supporting the needs of the whole child. (PMS)

Continue to establish a supportive and organized school structure/practices that fosters students to take ownership and accountability of their academic and personal needs. (MHS) #####

Part 5: District-wide Engagement

Parent participation in school activities is extensive; parents and community members have developed a variety of support organizations for academics, athletics, visual arts, performing arts, Special Education and a community-wide educational foundation:

Budget Advisory Committee

Reviews the financial health of the District's General Fund budget, shares information with constituent groups, and makes recommendations for Board consideration in the budget development process. Members of the committee include representatives from each school site, employee associations (APT for teachers and CSEA for classified staff), administration, support groups, students, the community at-large, and the Board of Education.

The Budget Advisory Committee served as PUSD's LCAP Advisory Committee.

DELAC (District English Learner Advisory)

Provides district-wide input on programs for English learners. Topics that are addressed by the English Learner Advisory Committee include:

- Development or revision of a district master plan of education programs and services for English learners, taking into consideration the Single School Plan for Student Achievement.
- Conducting a district-wide needs assessment on a school-by-school basis.
- Establishment of district programs, goals, and objectives for programs and services for English learners (e.g., parental exception waivers and funding).

- Development of a plan to ensure compliance with any applicable teacher and instructional aide requirements.
- Administration of the annual language census (e.g., procedures and forms).
- Review and comment on the district's reclassification procedures.
- Review and comment on the written notifications required to be sent to parents and guardians.

GATE Advisory

A forum for discussing issues related to the development and education of gifted/talented students. The council also reviews and provides input on the implementation and development of GATE programming in the District. The group is comprised of interested parents, teachers, and administrators.

Green Initiative

A forum for discussing issues related to student and school district impact on the environment. Reviews and develops the Green Initiative Action Plan.

Special Education District Advisory Committee

A group of parents, board, teachers, and site and district administrators who meet to discuss issues related to the District's special education programs.

DTAC (District Technology Advisory Committee)

Provides district-wide input on technology (educational technology and computer science education). Individuals from groups representing teachers, teacher librarians, site technicians, community members, Board members, students and administrators participate on the District Technology Advisory Committee.

Math Task Force

Charged with researching, reviewing, and recommending PUSD Math Pathways to the Superintendent and the Board of Education for consideration and implementation in 2015-16. Members included teachers, parents, students, and administrators.

The Parent's Club

Supports staff development, student activity programs, the college and career center, and a variety of course offerings.

CHIME (Citizens Highly Interested in Music Education)

Actively funds and supports performing arts education, including instrumental, vocal, dramatic, and dance for Piedmont's students.

PAINTS (Promote Art in the Schools)

A non-profit membership organization of parents and community members whose mission is to promote visual arts by providing a forum for parents, teachers, and administrators to focus a coordinated art curriculum throughout the district.

The Athletic Boosters Club

Supports the interscholastic athletic program with finances, educational events, and parent volunteers at PHS and MHS.

School Nutrition Advisory Committee

Supports the school nutrition program by recommending menu changes, developing educational programs, awareness campaigns, and conducting research and surveys.

Diversity Education & Advisory Committee

Promotes awareness, understanding, and appreciation of both differences and commonalities among students, staff, and community.

ALPS (Advanced Learners Program Support)

Educates, advocates and supports the needs of high-ability and advanced K-12 students during the school day.

PRAISE (Piedmonters for Resources, Advocacy, Information in Special Education)
Actively supports and funds education for students, parents, teachers,
and specialists involved with special education. Their mission is to
promote awareness, understanding, and appreciation of learning
differences among students, educators, administrators, parents, and the
community.

Education Speaker Series

Presents a variety of speakers and topics that relate to raising healthy children and young adults. Produced by a collaboration of parents and educators.

Part 6: The Future of Our Involvement Process

It is the intent of our school district to build upon the strong engagement processes that are currently in place and to develop a broad representative group who can review and revise the LCAP and learn about various educational programs in PUSD.

Annual Update:

From SOF 2.0 and the 2014-15 LCAP development meetings, the District continues to gather a substantial volume of input concerning District priorities for now and the future. This input comes from parent, student, and staff participation on a variety of committees and councils.

The Board of Education also facilitated an extensive search process (including community engagement) for a new superintendent. This process also captured public input into the goals and vision for Piedmont Unified. A new Superintendent was selected for the 2015-16 school year.

The input and comments of participants -- parents, teachers and staff from each of the District's six schools, students ranging from 6th to 12th grade, and other members of the community -- continue to be captured via community meetings and surveys.

Annual Update:

The District facilitated a number of surveys to capture stakeholder input, including instructional technology, curriculum, teacher evaluation, and bell schedules. The results supported the development of the goals and actions across the entire LCAP.

The District also facilitated a large number of face-to-face engagement opportunities for all stakeholders, including a variety of parent committees and councils, parent education nights, and community forums.

The District values these meetings as opportunities to partner and learn from our educational community. As much as possible, the District seeks parent and student participation on every facet of our school input and decision-making process.

Through the superintendent search, the District captured a tremendous amount of public input into the goals and vision for Piedmont Unified. This input was discussed and incorporated into the 2015-16 LCAP.

Section 2: Goals, Actions, Expenditures, and Progress Indicators

Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Actions/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?
- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL:		O will continue to ensure that 100% of tead in best practices for teaching Common kills.		y qualified, appropriately credentialed, s and 21st century student-centered	Related State and/or X_2 3 4 5 _ COE only: 9_ al: Specify	_6_7_8_
Identified	d Need:		l teachers. Tea	appropriately credentialed. PUSD needs to r chers need professional development in teac		
Goal Ap	plies to:	Applicable Pupil Subgroups: All				
Meas	ed Annual surable comes:	- 100% of PUSD teachers will - 100% of PUSD teachers will and 21st century student lear	be appropriately be provided wit	ear 1: 2015-16 / credentialed. n 3 days of professional learning in teaching p	practices that align v	vith Common Core
		ctions/Services	Scope of Service	Pupils to be served within ident service	ified scope of	Budgeted Expenditures
partici	pate in the	de stipends for all new teachers to Beginning Teacher and Support n order to clear their credential.	District-wide All K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent Eng Other Subgroups:(Specify)		\$18,304 Funding Source: Parcel Tax Salary and Benefits
new te		de stipends for mentors to support the ne Beginning Teacher and Support	District-wide All K-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent EngOther Subgroups:(Specify)	glish proficient	\$2288 Funding Source: Parcel Tax Salary and Benefits

Continue to provide professional development and stipends for coaches to support identified teachers in the TEAM (Teachers Engaged in Active Mentoring) program.	District-wide All K-12	X_ ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$1168 Professional Development Funding Source: Foundation Funds Professional Services \$41,877 18 coaches' stipends Funding Source: LCFF Salary and Benefits
1.4 Provide teachers with professional development on best practices for teaching Common Core standards and 21st century student-centered learning skills.	District-wide All K-12	X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$78,879 Funding Source: Foundation Funds Salary and Benefits
1.5 Led by the Director of Curriculum and Instruction, math teachers will receive professional development on best practices in teaching Common Core math content standards, math practice standards, and new math curriculum.	District-wide All K-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$78,879 Funding Source: LCFF Salary and Benefits

Expected Annual Measurable Outcomes:

LCAP Year 2: 2016-17

- 100% of PUSD teachers will be appropriately credentialed.
- 100% of PUSD teachers will be provided with 3 days of professional learning in teaching practices that align with Common Core and 21st century student learning skills.

Actions/Services 1.1 Continue to provide stipends for all new teachers to participate in the Beginning Teacher and Support (BTSA) program in order to clear their credential.	Scope of Service District-wide All K-12	Pupils to be served within identified scope of service X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Budgeted Expenditures \$20,000 Funding Source: Parcel Tax Salary and Benefits
Continue to provide stipends for mentors to support the new teachers in the Beginning Teacher and Support (BTSA) program.	District-wide All K-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$2356 Funding Source: Parcel Tax Salary and Benefits

Continue to provide professional development and stipends for coaches to support identified teachers in the TEAM (Teachers Engaged in Active Mentoring) program.	District-wide All K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient	\$1203 Professional Development Funding Source:										
		Other Subgroups:(Specify)	Foundation Funds										
			Professional Services										
			\$41,877 18 coaches' stipends										
			Funding Source:										
			LCFF Salary and										
			Benefits										
1.4 Provide teachers with professional development on best practices for teaching Common Core standards and 21st	District-wide All K-12	<u>X</u> ALL	\$79,865 Funding										
century student-centered learning skills.												OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Source: Foundation Funds
			Salary and Benefits										

1.5 Led by the Director of Curriculum and Instruction, math	District-wide	X ALL	\$79,865
teachers will receive professional development on best	All K-12		Funding
practices in teaching Common Core math content		OR:	Source:
standards, math practice standards, and new math		Low Income pupilsEnglish Learners	Foundation
curriculum.		Foster YouthRedesignated fluent English proficient	Funds
		Other Subgroups:(Specify)	
			Salary and
			Benefits

Expected Annual Measurable Outcomes:

LCAP Year 3: 2017-18

- 100% of PUSD teachers will be appropriately credentialed.
- 100% of PUSD teachers will be provided with 3 days of professional learning in teaching practices that align with Common Core and 21st century student learning skills.

Actions/Services 1.1 Continue to provide stipends for all new teachers to participate in the Beginning Teacher and Support (BTSA) program in order to clear their credential.	Scope of Service District-wide All K-12	Pupils to be served within identified scope of service X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Budgeted Expenditures \$20,600 Funding Source: Parcel Tax Salary and Benefits
Continue to provide stipends for mentors to support the new teachers in the Beginning Teacher and Support (BTSA) program.	District-wide All K-12	X_ ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$2426 Funding Source: Parcel Tax Salary and Benefits

1.3 Continue to provide professional development and	District-wide	X ALL	\$1,239				
stipends for coaches to support identified teachers in the TEAM (Teachers Engaged in Active Mentoring) program.	All K-12	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Professional Development Funding Source: Foundation Funds				
			Professional Services				
			\$41,877 18 coaches' stipends Funding Source: LCFF				
			Salary and Benefits				
1.4 Provide teachers with professional development on best practices for teaching Common Core standards and 21st	District-wide All K-12	<u>X</u> ALL	\$82,261 Funding				
century student-centered learning skills.						OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Source: Foundation Funds Salary and Benefits
			Denemo				

,	District-wide All K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$82,261 Funding Source: Foundation Funds Salary and Benefits
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#2 - All s		dents will have access to English Language Arts, Math, and Technical Subjects Common	Related State and/or Local Priorities:
GOAL:	Core align	ed curriculum in order to improve students' content mastery and skills in critical thinking,	1 <u>X</u> 2 <u>X</u> 3 <u>4 X</u> 5 <u>6 7 X</u> 8 <u></u>
GO/ (L.		communication, collaboration, and technical literacy and to prepare them for college and	COE only: 9 10
	career pat	iways.	Local: Specify
Identified Goal Ap	d Need: oplies to:	 0% of high school students have access to Common Core aligned math instructional 100% of K-8 students have access to Common Core aligned instructional materials in access to Common Core aligned instructional materials in math. An analysis of instructional common Core is needed in other subjects and grade levels. 0% of students enrolled in computer science courses at Piedmont High School are 5 32% of students enrolled in computer science courses at Piedmont High School are 5 Schools: All Applicable Pupil Subgroups: All 	n math, and 100% of K-5 students have uctional materials and their alignment to nglish learners.
		LCAP Year 1: 2015-16	
Meas	ed Annual surable comes:	 Enrollment of under-represented students (EL and female) will increase in compute 100% of 9th grade students will have access to Common Core aligned math instruction. A spreadsheet will be developed that indicates all instructional materials being used and technical subjects classrooms to teach the Common Core Literacy and Technical Students in grades 3-8 and 11 will establish a baseline score on the Smarter Balan Common Core implementation. 	ctional materials (Math 1, Math 1/2A). d in the TK-12 English language arts, history, cal Subject standards.

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted
Actions/Services	Service	service	Expenditures
2.1 Middle School and High School Math Teachers will be	6-12	X ALL	\$9885
provided release time (6 days) to research and recommend CCSS-aligned math textbooks and		OR:	Funding
instructional materials (6-12) to the Board of Education		Low Income pupils English Learners	Source:
for adoption.		Foster YouthRedesignated fluent English proficient	LCFF
		Other Subgroups:(Specify)	Salary and
			Benefits

2.2 PUSD, where needed, will purchase common computer workstations, LCD projectors, and audio components for all teachers/classrooms (grades TK-5).	District-wide All K-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$127,500 Funding Source: Foundation Funds, LCFF Instructional Materials
2.3 PUSD will purchase Chromebooks for grades 6, 8, 9, 11 to improve writing, reading, math, researching, editing, collaborating, and keyboarding skills. With these purchases, all students grades 6-12 will be 1:1 with Chromebooks.	Grade 6-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$314,300 Funding Source: LCFF, Foundation Funds, Parent Donations Instructional Materials
2.4 Led by the Director of Curriculum and Instruction, representative teachers from TK-12 English language arts, history, and technical subjects classrooms will participate in an analysis of the instructional materials being used to teach the Common Core Literacy and Technical Subject standards. Based on the analysis, during the 2015-16 school year, the District staff will provide recommendations for additional Common Core instructional materials in the areas of literacy and technical subjects.	District-wide All K-12	X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$157,063 Funding Source: LCFF - Salary and Benefits

2.5 Led by the Director of Curriculum and Instruction, the high school math teachers will be provided release time (6 days) to research and develop CCSS-aligned math courses (IM-2, IM-2B/IM-3) to the Board of Education for adoption.	9-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient	\$5,400 Funding Source: LCFF Salary and Repetits
adoption		Cotter FourtiRedesignated fluent English proficient	Benefits

LCAP Year 2: 2016-17

Expected Annual Measurable Outcomes:

- Enrollment of under-represented students (EL and female) will increase in computer science by 5%.
- 100% of 10th, 11th, and 12th grade students will have access to Common Core aligned math instructional materials (Math I, II, III).
- Students in grades 3-8 and 11 will improve upon the established baseline score by a minimum of 2% on the Smarter Balanced Assessment as a measurement of our Common Core implementation.

Actions/Services 2.1 Led by the Director of Curriculum and Instruction, the high school math teachers will be provided release time (6 days) to research and develop CCSS-aligned math courses (IM-3, Honors Math Analysis) to the Board of Education for adoption.	Scope of Service 9-12	Pupils to be served within identified scope of service X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Budgeted Expenditures \$5,400 Funding Source: LCFF Salary and Benefits
PUSD will purchase Chromebooks for grade 6 to continue to improve writing, reading, math, researching, editing, collaborating, and keyboarding skills. With these purchases, all students grades 6-12 will be 1:1 with Chromebooks.	District-wide All K-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$87,500 Funding Source: LCFF, Foundation Funds, Parent Donations Instructional Materials

2.3 Led by the Director of Curriculum and Instruction, math teachers will receive professional development on best practices in teaching Common Core math content standards, math practice standards, and new math curriculum.	District-wide All K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$79,865 Funding Source: Foundation Funds Salary and Benefits
			,

Expected Annual Measurable Outcomes:

LCAP Year 3: 2017-18

- Enrollment of under-represented students (EL and female) will increase in computer science by 5%.
- Students in grades 3-8 and 11 will improve upon the established baseline score by a minimum of 2% on the Smarter Balanced Assessment as a measurement of our Common Core implementation.

Actions/Services 2.1 PUSD will purchase Chromebooks for grade 6 to continue to improve writing, reading, math, researching, editing, collaborating, and keyboarding skills. With these purchases, all students grades 6-12 will be 1:1 with Chromebooks.	Scope of Service District-wide All K-12	Pupils to be served within identified scope of service X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Budgeted Expenditures \$87,500 Funding Source: LCFF, Foundation Funds, Parent Donations Instructional Materials
Led by the Director of Curriculum and Instruction, math teachers will receive professional development on best practices in teaching Common Core math content standards, math practice standards, and new math curriculum.	District-wide All K-12	X ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$79,865 Funding Source: Foundation Funds Salary and Benefits

GOAL:	resources through prupartnerships.	udent stewardship, enhanced	public/private s	in good repair by optimizing the use of support, and strong community silities that are in "good repair" as measur	Related State and/or 1 X 2 _ 3 _ 4 _ 5 COE only: 9 Local: Specify	678 10
Identified Goal Ap	nlies to: Schools:	eeds to maintain this high perd	centile of studer	nts who have access to facilities that are		
Meas		le Pupil Subgroups: All	LCAP Ye	ear 1: 2015-16 ood Repair" as measured by the Facility	Inspection Tool.	
	Actions/Se	ervices	Scope of Service	Pupils to be served within id service	lentified scope of	Budgeted Expenditures
facilita term sa facilitie budge Comm	te a Steering Committe afety, accessibility, usa	ninistration, board	District-wide All K-12	X ALL OR: Low Income pupilsEnglish Learne Foster YouthRedesignated fluent Other Subgroups:(Specify)	t English proficient	\$157,063 Funding Source: LCFF Salary and Benefits
best su consul Plannii	upport a 21 st century ed ting firm to engage in F ng. The completed Fac will be presented to the		District-wide All K-12	X_ALLOR:Low Income pupilsEnglish LearneFoster YouthRedesignated fluentOther Subgroups:(Specify)	t English proficient	\$120,500 Funding Source: State School Facilities Fund Services and Operating Expenses Professional – Consulting Services, Legal Fees

3.3 In order to implement needed facility improvements that	District-wide	X ALL	\$157,063
best support a 21 st century education, PUSD will hire a Director of Facilities.	All K-12	OR:Low Income pupilsEnglish Learners	Funding Source: LCFF
		Eow income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Salary and Benefits
	LCAP Y	ear 2: 2016-17	
Expected Annual - All facilities will receive a "No Measurable Outcomes:	Deficiency – G	lood Repair" as measured by the Facility Inspection Tool.	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
3.1 Led by the Director of Facilities, PUSD will continue to	District-wide	X ALL	\$5,400
facilitate a Steering Committee that addresses the long- term safety, accessibility, usability, and value of school	All K-12	OR:	Funding Source: LCFF
facilities and infrastructure as feasible given the available		Low Income pupilsEnglish Learners	- Cource: Eor 1
budget and community support. The Steering Committee will consist of administration, board		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Salary and Benefits
members, and community members. The Steering		Other Subgroups.(Specify)	Deficitio
Committee will also make recommendations on how to			
implement the Facilities Use Master Plan. The Steering Committee will consist of administration, board			
members, and community members.			

3.2 In order to implement needed facility improvements that best support a 21 st century education, PUSD will continue to fund the Director of Facilities position.	District-wide All K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$161,774 Funding Source: LCFF Salary and Benefits

LCAP Year 3: 2017-18 **Expected Annual** All facilities will receive a "No Deficiency – Good Repair" as measured by the Facility Inspection Tool. Measurable Outcomes: Scope of Pupils to be served within identified scope of Budgeted **Actions/Services** Expenditures Service service 3.1 Led by the Director of Facilities, PUSD will continue to \$5,400 X ALL District-wide facilitate a Steering Committee that addresses the long-All K-12 Funding term safety, accessibility, usability, and value of school OR: Source: LCFF facilities and infrastructure as feasible given the available Low Income pupils English Learners budget and community support. The Steering Foster Youth __Redesignated fluent English proficient Salary and Committee will also make recommendations on how to Other Subgroups:(Specify) Benefits implement the Facilities Use Master Plan. The Steering Committee will consist of administration, board members, and community members. 3.2 In order to implement needed facility improvements that \$166,627 District-wide X ALL best support a 21st century education, PUSD will All K-12 Funding continue to fund the Director of Facilities position. Source: LCFF Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Salary and Other Subgroups:(Specify) Benefits

	L students will make progress toward Enq n English language arts, math, history, an			Related State and/or 1 2 X_ 3 4 X_ 5 _ COE only: 9_ Local: Specify	_6_7_8_
Schools: All Schools: All Applies to: 92.6% of PUSD EL students met the AMAO-1 (Annual Measurable Achievement Objective). Target set at 59%. - 68.1% of PUSD EL students met the AMAO-2 (Annual Measurable Achievement Objective). Target set at 49%. - English learners need teachers to scaffold their instruction so students can access grade-level content.					
Cour Applico to:	Applicable Pupil Subgroups: All				
Expected Annua Measurable Outcomes:	· ;	achers who sca	ear 1: 2015-16 Iffold their instruction for English learners for English language development.	s, 10% of PUSD teachers	will participate in
A	actions/Services	Scope of Service	Pupils to be served within id service	lentified scope of	Budgeted Expenditures
	or of Curriculum and Instruction, PUSD f will receive professional development standards.	District-wide All K-12	ALL		\$78,879 Funding Source: Foundation Funds Salaries and Benefits \$78,879 Funding Source: LCFF
					Salary and Benefits

4.2 Led by the Director of Curriculum and Instruction, PUSD teachers (including EL teachers and support staff) will align current curriculum to the new ELD standards.	District-wide All K-12	ALLOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$78,879 Funding Source: Foundation Funds \$78,879 Funding Source: LCFF
4.3 Continue to fund EL Specialists at all sites across the district to support students in making progress toward English language proficiency. 4.3 Continue to fund EL Specialists at all sites across the district to support students in making progress toward English language proficiency.	District-wide All K-12	ALLOR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Salary and Benefits \$111,571 Funding Source: LCFF – Supplemental and Concentration Funds Salary and Benefits \$214,613 Funding Source: LCFF
			Salary and Benefits

LCAP Year 2: 2016-17

Expected Annual Measurable Outcomes:

To increase the number of teachers who scaffold their instruction for English learners, 10% of PUSD teachers will participate in professional development on new standards for English language development.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
4.1 Led by the Director of Curriculum and Instruction, PUSD teachers and staff will receive professional development on the new ELD standards.	District-wide All K-12	ALLOR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$81,245 Funding Source: Foundation Funds
			\$81,245 Funding Source: LCFF Salary and Benefits
4.2 Led by the Director of Curriculum and Instruction, PUSD teachers (including EL teachers and support staff) will align current curriculum to the new ELD standards.	District-wide All K-12	ALLOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$81,245 Funding Source: Foundation Funds
			\$81,245 Funding Source: LCFF Salary and Benefits

4.3 Continue to fund EL Specialists at all sites across the district to support students in making progress toward English language proficiency. Output Description:	District-wide All K-12	ALL OR:Low Income pupils XEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$111,571 Funding Source: LCFF – Supplemental and Concentration Funds Salary and Benefits \$221,052 Funding Source: LCFF
			Salary and Benefits

LCAP Year 3: 2017-18

Expected Annual Measurable Outcomes:

 To increase the number of teachers who scaffold their instruction for English learners, 10% of PUSD teachers will participate in professional development on new standards for English language development.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
4.1 Led by the Director of Curriculum and Instruction, PUSD teachers and staff will receive professional development on the new ELD standards.	District-wide All K-12	ALLOR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$83,682 Funding Source: Foundation Funds
			\$83,682 Funding Source: LCFF Salary and Benefits
4.2 Led by the Director of Curriculum and Instruction, PUSD teachers (including EL teachers and support staff) will align current curriculum to the new ELD standards.	District-wide All K-12	ALLOR:Low Income pupils X English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$83,682 Funding Source: Foundation Funds
			\$83,682 Funding Source: LCFF Salary and Benefits

4.3 Continue to fund EL Specialists at all sites across the district to support students in making progress toward English language proficiency.	District-wide All K-12	ALLOR:Low Income pupils X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$111,571 Funding Source: LCFF - Supplemental and Concentration Funds Salary and Benefits \$208,363 Funding Source: LCFF
			Salary and Benefits

	All PUSD students will continue to have accer cribed in Education Code 51210 and 51220(a			Related State and/or L 1 2 3 4 <u>X</u> 5 <u>2</u> COE only: 9_	<u>X</u> 6 7 <u>X</u> 8 <u>X</u>	
	access to a broad course of standards of students graduate from 100% of students pass the CA	tudy. om PUSD. PUSI AHSEE. PUSD n	se of study. PUSD needs to maintain thi needs to maintain this high percentile o eeds to maintain this high percentile of s	f students graduating from tudents passing the CAHS	n PUSD. SEE.	
Identified Ne	 93% of students successfully complete courses that satisfy UC or CSU requirements. PUSD needs to increase this high percentile of students successfully completing courses that satisfy UC or CSU requirements. 94% of students pass an Advanced Placement examination with a score of 3 or higher. PUSD needs to increase this high percentile of students passing an Advanced Placement examination with a score of 3 or higher. 90% of students meet the requirements that satisfy the University of California's Analytical Writing Requirement. PUSD needs to increase this high percentile of students meeting the requirements that satisfy the University of California's Analytical Writing Requirement 					
Goal Applies	s to: Schools: All Applicable Pupil Subgroups: A					
	, Applicable 1 apil cabgleape.		ear 1: 2015-16			
Expected Ar Measurat Outcome	Increase the percentage of Increase the percentage of Increase the percentage of Analytical Writing Requirem Students in grades 3-8 and Common Core implementat	Rate. on the CAHSEE PHS Students wl PHS Students wl PHS Students wl ent. 11 will establish ion.		ation with a score of 3 or hents satisfy the University of	nigher. of California's	
	- API has been suspended (n	Scope of	Pupils to be served within id	entified scope of	Budgeted	
	Actions/Services	Service	service		Expenditures	

5.1 Continue to employ class-size reduction at the elementary level (as averages): Kinder = 20:1 1st - 3rd = 23:1 4th - 5th = 24:1	Grade K-5	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$10,949,276 - Funding Source: LCFF, Foundation Funds, Class Size Reduction Funds, Special Education Funds Salaries and Benefits
 5.2 Continue to provide a 7-period day at the middle and high school levels: 30 additional sections @ PHS/MHS 20 additional sections @ PMS 	Grade 6-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$1,190,135 Funding Source: LCFF, Parcel Tax Salaries and Benefits
5.3 Continue to provide students with over 75 UC/CSU "A to G" approved college-preparatory courses.15 FTE	Grade 6-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,712,703 Funding Source: LCFF, Parcel Tax Salaries and Benefits

LCAP Year 2: 2016-17

- Continue to provide a 7-period day at PMS, MHS, PHS.
- Maintain 100% Graduation Rate.

Expected Annual

Measurable

Outcomes:

- Maintain 100% passing rate on the CAHSEE.
- Increase the percentage of PHS Students who successfully complete courses that satisfy UC or CSU entrance requirements.
- Increase the percentage of PHS Students who pass an Advanced Placement examination with a score of 3 or higher.
- Increase the percentage of PHS Students who meet the requirements by which students satisfy the University of California's Analytical Writing Requirement.
- Students in grades 3-8 and 11 will establish a baseline score on the Smarter Balanced Assessment as a measurement of our Common Core implementation.

- API has been suspended (not applicable).

: - AFT has been suspended (not applicable).					
Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted		
Addidita/Oct videa	Service	service	Expenditures		
5.1 Continue to employ class-size reduction at the elementary level (as averages): Kinder = 20:1 1st - 3rd = 23:1 4th - 5th = 24:1	Grade K-5	X_ALL	\$11,277,754 Funding Source: LCFF, Foundation Funds, Class Size Reduction Funds, Special Education Funds Salaries and Benefits		
 5.2 Continue to provide a 7-period day at the middle and high school levels: 30 additional sections @ PHS/MHS 20 additional sections @ PMS 	Grade 6-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,225,839 Funding Source: LCFF, Parcel Tax Salaries and Benefits		

 5.3 Continue to provide students with over 75 UC/CSU "A to G" approved college-preparatory courses. 15 FTE 	Grade 6-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,764,084 Funding Source: LCFF, Parcel Tax Salaries and Benefits
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LCAP Year 3: 2017-18

- Continue to provide a 7-period day at PMS, MHS, PHS.
- Maintain 100% Graduation Rate.

Expected Annual

Measurable

Outcomes:

- Maintain 100% passing rate on the CAHSEE.
- Increase the percentage of PHS Students who successfully complete courses that satisfy UC or CSU entrance requirements.
- Increase the percentage of PHS Students who pass an Advanced Placement examination with a score of 3 or higher.
- Increase the percentage of PHS Students who meet the requirements by which students satisfy the University of California's Analytical Writing Requirement.
- Students in grades 3-8 and 11 will establish a baseline score on the Smarter Balanced Assessment as a measurement of our Common Core implementation.

- API has been suspended (not applicable).

: - AFT has been suspended (not applicable).					
Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted		
Addidita/ddi 11003	Service	service	Expenditures		
5.1 Continue to employ class-size reduction at the elementary level (as averages): Kinder = 20:1 1st - 3rd = 23:1 4th - 5th = 24:1	Grade K-5	X_ALL	\$11,616,089 Funding Source: LCFF, Foundation Funds, Class Size Reduction Funds, Special Education Funds Salaries and Benefits		
 5.2 Continue to provide a 7-period day at the middle and high school levels: 30 additional sections @ PHS/MHS 20 additional sections @ PMS 	Grade 6-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$1,262,614 Funding Source: LCFF, Parcel Tax Salaries and Benefits		

 5.3 Continue to provide students with over 75 UC/CSU "A to G" approved college-preparatory courses. - 15 FTE 	Grade 6-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$1,817,006 Funding Source: LCFF, Parcel Tax Salaries and Benefits
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GOAL:

#6 - Provide students with social and emotional learning opportunities and support services/practices that (a) ensure a safe and healthful learning environment and (b) teach respect, inclusion, resilience, responsible citizenship, self-discipline, and personal responsibility.

Related State and/or Local Priorities:

1 __ 2 __ 3 __ 4 __ 5 X 6 X 7 __ 8 __

COE only: 9 __ 10 __

Local: Specify ___

- 2014 California Healthy Kids Survey Results:
 - Key indicators of School Climate and Student Well-Being (Table A.2.1)

	Grade 9 %	Grade 10 %	Grade 11 %	Grade 12 %	Table
School Engagement and Supports					
School connectedness (high)	67	73	71	60	A4.4
Academic motivation (high)	28	22	22	24	A4.4
Truant more than a few times†	4	4	3	12	A4.2
Caring adult relationships (high)	47	45	50	48	A4.4
High expectations (high)	58	62	54	51	A4.4
Meaningful participation (high)	18	14	20	12	A4.4
School Safety and Substance Use					
School perceived as very safe or safe	88	91	97	95	A5.1
Experienced any harassment or bullying [†]	33	34	16	30	A5.4
Had mean rumors or lies spread about you [†]	33	32	22	41	A5.2
Been afraid of being beaten up [†]	8	6	3	2	A5.3
Been in a physical fight [†]	6	5	3	4	A5.3
Seen a weapon on campus†	13	7	6	14	A5.6
Been drunk or "high" on drugs at school, ever	5	8	16	28	A6.10
Mental and Physical Health					
Current alcohol or drug use [‡]	18	32	49	61	A6.5
Current binge drinking‡	10	14	28	45	A6.5
Very drunk or "high" 7 or more times	7	10	19	42	A6.7
Current cigarette smoking‡	4	2	5	12	A7.4
Experienced chronic sadness/hopelessness†	21	29	27	28	A8.3
Considered suicide†	14	17	17	15	A8.4

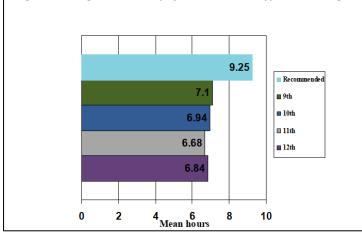
- 2014 Challenge Success Survey Results
 - Average hours of sleep by grade level on a typical school night

Sleep

Research recommends that adolescents get 9.25 to 9.5 hours of sleep per night in order to maintain health. On average, students reported getting about a little more than 6 $\frac{1}{2}$ hours of sleep per night (minimum hours reported= 1 hour, maximum= 10.5 hours, SD=1.18). See Figure 6.

57% of students reported going to bed at 11:30 p.m. or later (range: 9:00 p.m. – 5:00 a.m.).

Figure 6. Average Hours of Sleep by Grade Level on a Typical School Night



Identified Need:

PUSD student attendance rate is 96.5%. PUSD needs to increase the student attendance rate by 1%. Chronic absenteeism rates are not applicable. Piedmont Middle School drop out rate is 0%. PUSD needs to maintain this low percentile of students who drop out. Piedmont Unified high school drop-out rate is 0%. PUSD needs to maintain this low percentile of students who drop out. Identified Need: Piedmont Unified high school graduation rate is 100%. PUSD needs to maintain this high percentile of students who graduate. Piedmont Unified School District expulsion rate is 0%. PUSD needs to maintain this low percentile of students who are expelled. Piedmont Unified School District suspension rate is <1%. PUSD needs to reduce this low percentile of students who are suspended. Schools: All Goal Applies to: Applicable Pupil Subgroups: **LCAP Year 1: 2015-16** An increase in the consistency of instruction in Second Step and Welcoming Schools lessons in TK-5 classrooms. Pilot of Second Step lessons in 6th grade. A decrease in harmful behaviors as demonstrated by students on the California Healthy Kids Survey Results (Table A.2.1.). An increase in healthy behaviors as demonstrated by students on the California Healthy Kids Survey Results (Table A.2.1.). An increase of the average hours of sleep by grade level on a typical school night as measured by the Challenge Success **Expected Annual** Survey. Measurable Increase school attendance rates by 1% across schools in the district. Outcomes: Maintain 0% middle school drop-out rate. Maintain 0% high school drop-out rate. Maintain 100% high school graduation rate. Maintain 0% expulsion rate across the district. Reduce the current <1% suspension rate across the district.

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted
Actions/Services	Service	service	Expenditures
6.1 Led by the Director of Curriculum and Instruction and the	Grade K-5	X_ALL	\$78,879
Wellness Center Director, all TK-5 teachers will continue			Funding
to implement and evaluate the continuity in delivery and		OR:	Source:
the effectiveness of the lessons provided in Second Step, the social-emotional curriculum.		Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient	Foundation
otep, the social emotional earnealam.		Other Subgroups:(Specify)	Funds
			\$78,879

6.2 Led by the Director of Curriculum and Instruction and the Wellness Center Director, all K-5 Teachers will continue to implement and evaluate the continuity in delivery and the effectiveness of the lessons provided in Welcoming Schools curriculum.	Grade 6-12	X_ ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Funding Source: LCFF Salaries and Benefits \$78,879 Funding Source: Foundation Funds Salaries and Benefits \$78,879 Funding Source: LCFF Salaries and Benefits \$58,245 Funding Source: LCFF, Wellness Center Funds Salaries and
6.3 The Director of Curriculum and Instruction and the	Grade 6-12	<u>X</u> ALL	Salaries and Benefits \$78,879
Wellness Center Director will work with PMS administrators and teachers to explore the implementation of Second Step curriculum at the middle school level.		OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Funding Source: Foundation Funds

			Salaries and Benefits
			\$78,879 Funding Source: LCFF
			Salaries and Benefits
			\$58,245 Funding Source: LCFF, Wellness Center Funds
			Salaries and Benefits
			\$314,263 Funding Source: LCFF
			Salaries and Benefits
6.4 Led by the PHS Service Learning Coordinator, PHS and MHS will provide a comprehensive Service Learning Program for all students that addresses a specific social issue/theme through a combination of curriculum, speaker events, and community service.	Grade 9-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$20,760 Funding Source: Foundation Funds
			Salaries and Benefits

6.5 Led by the site administration, PMS will investigate a new bell schedule that allows for a later start time 5x per week.	Grade 6-8	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$314,263 Funding Source: LCFF Salaries and Benefits
6.6 Led by the Director of Instructional Technology, PUSD will continue to provide students with digital citizenship expectations and responsible use policies for technology.	District-wide All K-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$146,720 Funding Source: LCFF Salaries and Benefits
 6.7 The PHS/MHS counselors and College and Career Coordinator will continue to provide collaboration and education opportunities for the community to discuss Advanced Placement, Honors, and Compressed courses as they relate to balanced course scheduling and students stress-reduction. 3.0 FTE - PHS Counselors 1.0 FTE - MHS Counselor College & Career Center Contract 	Grade 9-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$415,139 Funding Source: - LCFF, Parcel Tax, Foundation Fund Salaries and Benefits
6.8 The PUSD Wellness Center Director will continue to facilitate counseling services to students (grades 6-12) in need.	Grade 6-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$58,245 Funding Source: LCFF, Wellness Center Funds Salaries and Benefits

6.9 The Wellness Center Leadership Coordinators will continue to facilitate student leadership programs such as Ambassadors, Peer Advisors, and Youth Educators, and survey past participants in order to evaluate the effectiveness of the programs.	Grade 6-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$4,576 Funding Source: Wellness Center Funds Salaries and Benefits
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LCAP Year 2: 2016-17

- An increase in the consistency of instruction in Second Step and Welcoming Schools lessons in TK-5 classrooms.
- Pilot of Second Step lessons in 6th grade.
- A decrease in harmful behaviors as demonstrated by students on the California Healthy Kids Survey Results (Table A.2.1.).
- An increase in healthy behaviors as demonstrated by students on the California Healthy Kids Survey Results (Table A.2.1.).
- An increase of the average hours of sleep by grade level on a typical school night as measured by the Challenge Success Survey.
- Increase school attendance rates by 1% across schools in the district.
- Maintain 0% middle school drop-out rate.
- Maintain 0% high school drop-out rate.

Expected Annual Measurable

Outcomes:

- Maintain 100% high school graduation rate.
- Maintain 0% expulsion rate across the district.
- Reduce the current <1% suspension rate across the district.

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted
Actions/del vices	Service	service	Expenditures
6.1 Led by the Director of Curriculum and Instruction and the Wellness Center Director, TK-5 Teachers will continue to implement and evaluate the continuity in delivery and the effectiveness of the lessons provided in Second Step,	Grade K-5	X ALL OR: Low Income pupilsEnglish Learners	\$81,245 Funding Source:
the social-emotional curriculum.		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Foundation Funds
			Salaries and
			Benefits
			\$81,245
			Funding
			Source:
			LCFF
			Salaries and Benefits

6.2 Led by the Director of Curriculum and Instruction and the	Grade 6-12		\$81,245
Wellness Center Director, K-5 teachers will continue to	'		Funding
implement and evaluate the continuity in delivery and the	'		Source:
effectiveness of the lessons provided in Welcoming	'		Foundation
Schools curriculum.	'		Funds
	'		Funus
			Salaries and Benefits
	'	X ALL	004 045
	'	<u>~</u>	\$81,245
	'	OR:	Funding
	'	Low Income pupilsEnglish Learners	Source:
	1	Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	LCFF
	'	Other Subgroups.(Specify)	Salaries and
	'		Benefits
	'		
	'		\$59,992
	'		Funding
	'		Source:
	'		LCFF, Wellness
	'		Center Funds
			Salaries and
			Benefits
6.3 The Director of Curriculum and Instruction and the	Grade 6-12		\$81,245
Wellness Center Director will continue to work with PMS	'		Funding
administrators and teachers to explore the	'	X ALL	Source:
implementation of Second Step curriculum at the middle	'	<u> </u>	Foundation
school level.	'	OR:	Funds
	'	Low Income pupilsEnglish Learners	
	'	Foster YouthRedesignated fluent English proficient	Salaries and
	'	Other Subgroups:(Specify)	Benefits
			Denemo
			\$81,245
	'		Funding

			Source: LCFF Salaries and Benefits \$59,992 Funding Source: LCFF, Wellness Center Funds Salaries and Benefits
6.4 Led by the PHS Service Learning Coordinator, PHS and MHS will continue to provide a comprehensive Service Learning Program for all students that addresses a specific social issue/theme through a combination of curriculum, speaker events, and community service.	Grade 9-12	X_ ALLOR:Low Income pupilsEnglish Learners	\$323,690 Funding Source: LCFF Salaries and Benefits \$21,382 Funding Source: Foundation Funds
		Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Salaries and Benefits

6.5 Led by the site administration, PMS will pilot and evaluate a new bell schedule that allows for a later start time 5x per week.	Grade 6-8	X_ ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$323,690 Funding Source: LCFF Salaries and Benefits
6.6 Led by the Director of Instructional Technology, PUSD will continue to provide students with digital citizenship expectations and responsible use policies for technology.	District-wide All K-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$151,121 Funding Source: LCFF Salaries and Benefits
 6.7 The PHS/MHS counselors and College and Career Coordinator will continue to provide collaboration and education opportunities for the community to discuss Advanced Placement, Honors, and Compressed courses as they relate to balanced course scheduling and students stress-reduction. 3.0 FTE - PHS Counselors 1.0 FTE - MHS Counselor College & Career Center Contract 	Grade 9-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$427,593 Funding Source: LCFF, Parcel Tax, Foundation Fund Salaries and Benefits

6.8 The PUSD Wellness Center Director will continue to facilitate counseling services to students (grades 6-12) in need. Output Discrepancy (grades 6-12) in need.	Grade 6-12	X_ ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$59,992 Funding Source: LCFF, Wellness Center Funds Salaries and Benefits
6.9 The Wellness Center Leadership Coordinators will continue to facilitate student leadership programs such as Ambassadors, Peer Advisors, and Youth Educators, and survey past participants in order to evaluate the effectiveness of the programs.	Grande 6-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$4,576 Funding Source: Wellness Center Funds Salaries and Benefits

LCAP Year 3: 2017-18

- An increase in the consistency of instruction in Second Step and Welcoming Schools lessons in TK-5 classrooms.
- Pilot of Second Step lessons in 6th grade.
- A decrease in harmful behaviors as demonstrated by students on the California Healthy Kids Survey Results (Table A.2.1.).
- An increase in healthy behaviors as demonstrated by students on the California Healthy Kids Survey Results (Table A.2.1.).
- An increase of the average hours of sleep by grade level on a typical school night as measured by the Challenge Success Survey.
- Increase school attendance rates by 1% across schools in the district.
- Maintain 0% middle school drop-out rate.
- Maintain 0% high school drop-out rate.

Expected Annual Measurable

Outcomes:

- Maintain 100% high school graduation rate.
- Maintain 0% expulsion rate across the district.
- Reduce the current <1% suspension rate across the district.

Actions/Services	Scope of	Pupils to be served within identified scope of	Budgeted
Addolis/del vides	Service	service	Expenditures
6.1 Led by the Director of Curriculum and Instruction and the Wellness Center Director, TK-5 Teachers will continue to implement and evaluate the continuity in delivery and the effectiveness of the lessons provided in Second Step,	Grade K-5	X ALL	\$83,682 Funding Source:
the social-emotional curriculum.		Eow income pupilsEnglish EcamersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Foundation Funds
			Salaries and Benefits
			\$83,682
			Funding Source:
			LCFF
			Salaries and Benefits

6.2 Led by the Director of Curriculum and Instruction and the Wellness Center Director, K-5 teachers will continue to implement and evaluate the continuity in delivery and the effectiveness of the lessons provided in Welcoming Schools curriculum.	Grade 6-12	X_ ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient	\$83,682 Funding Source: Foundation Funds Salaries and Benefits \$83,682 Funding Source: LCFF
		Other Subgroups:(Specify)	Salaries and Benefits \$61,791 Funding Source: LCFF, Wellness Center Funds Salaries and Benefits
6.3 The Director of Curriculum and Instruction and the Wellness Center Director will continue to work with PMS administrators and teachers to explore the implementation of Second Step curriculum at the middle school level.	Grade 6-12	X_ALL OR:tow Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$83,682 Funding Source: Foundation Funds Salaries and Benefits \$83,682 Funding

			Source:
			LCFF
			Salaries and Benefits
			\$61,791 Funding Source: LCFF, Wellness Center Funds
			Salaries and Benefits
			\$333,400
			Funding
			Source: LCFF
			Salaries and Benefits
6.4 Led by the PHS Service Learning Coordinator, PHS and	Grade 9-12		\$22,023
MHS will continue to provide a comprehensive Service Learning Program for all students that addresses a		X ALL	Funding Source:
specific social issue/theme through a combination of		OR:	Foundation
curriculum, speaker events, and community service.		Low Income pupilsEnglish Learners	Funds
		Foster YouthRedesignated fluent English proficient	Salaries and
		Other Subgroups:(Specify)	Benefits

6.5 Led by the site administration, PMS will pilot and evaluate a new bell schedule that allows for a later start time 5x per week.	Grade 6-8	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$333,400 Funding Source: LCFF Salaries and Benefits
6.6 Led by the Director of Instructional Technology, PUSD will continue to provide students with digital citizenship expectations and responsible use policies for technology.	District-wide All K-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$155,654 Funding Source: LCFF Salaries and Benefits
 6.7 The PHS/MHS counselors and College and Career Coordinator will continue to provide collaboration and education opportunities for the community to discuss Advanced Placement, Honors, and Compressed courses as they relate to balanced course scheduling and students stress-reduction. 3.0 FTE - PHS Counselors 1.0 FTE - MHS Counselor College & Career Center Contract 	Grade 9-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$440,420 Funding Source: LCFF, Parcel Tax, Foundation Fund Salaries and Benefits

6.8 The PUSD Wellness Center Director will continue to facilitate counseling services to students (grades 6-12) in need. Output Description:	Grade 6-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$61,791 Funding Source: LCFF, Wellness Center Funds Salaries and Benefits
6.9 The Wellness Center Leadership Coordinators will continue to facilitate student leadership programs such as Ambassadors, Peer Advisors, and Youth Educators, and survey past participants in order to evaluate the effectiveness of the programs.	Grande 6-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$4,576 Funding Source: Wellness Center Funds Salaries and Benefits

		ase parent involvement in leadership opp			Related State and/or I 1 2 3 4 5	
GOAL:		ents from under-represented groups, e.g. eation, discussion and input, and to raise				
	learning.	ation, alouassish and input, and is laist	uwa. 5 555 5. 5.	valiable researces to support state	COE only: 9_ Local: Specify	
Average parent attendance at the following district committees during 14-15: - 32 – District Technology Advisory Committee - 3 - District English Language Advisory Committee - 12 - Budget Advisory Committee - 9 - Special Education Advisory Committee - 5 - GATE Advisory Committee - 10 - Green Initiative Committee						
Osal An	L' 4 - 1	Schools: All		-		
Goal App	plies to:	Applicable Pupil Subgroups: All				
			LCAP Ye	ear 1: 2015-16		
		- Increased participation	on on the follow	ing committees by 25%:		
			0,	Advisory Committee		
- Distri			بمما طمناهما لمن			
Evnacta	d Annual		-	guage Advisory Committee		
•	ed Annual		get Advisory Co			
Meas	surable	- Budç - Spec	get Advisory Co cial Education A	mmittee Advisory Committee		
Meas		- Budç - Spec	get Advisory Co	mmittee Advisory Committee		
Meas	surable	- Budo - Spec - GAT	get Advisory Co cial Education A	mmittee Advisory Committee nmittee		
Meas	surable	- Budg - Spec - GAT - Gree	get Advisory Co cial Education A E Advisory Con en Initiative Com	mmittee Advisory Committee nmittee		
Meas	surable omes:	- Budo - Spec - GAT - Gree - Increased participatio	get Advisory Co cial Education A E Advisory Con en Initiative Com	ommittee Advisory Committee nmittee nmittee	dentified scope of	Budgeted
Meas	surable omes:	- Budg - Spec - GAT - Gree	get Advisory Co cial Education A E Advisory Con en Initiative Com on of parents of	ommittee Advisory Committee nmittee nmittee unduplicated pupils by 25%.	dentified scope of	Budgeted Expenditures
Meas Outco	surable omes: Au the Directo	- Budg - Spec - GAT - Gree - Increased participations/Services r of Instructional Technology, PUSD	get Advisory Co cial Education A E Advisory Con en Initiative Com on of parents of Scope of	ommittee Advisory Committee Inmittee Inmittee Inmittee Induplicated pupils by 25%. Pupils to be served within ice	dentified scope of	•
Meas Outco	the Directo ite families	- Budg - Special - GAT - Gree - Increased participation ctions/Services r of Instructional Technology, PUSD to regularly attend the District	get Advisory Co cial Education A E Advisory Con en Initiative Com on of parents of Scope of Service	mmittee Advisory Committee Inmittee Inmittee Inmittee Induplicated pupils by 25%. Pupils to be served within ic service X ALL	dentified scope of	Expenditures \$146,720 Funding
Meas Outco	eurable omes: Au the Directo ite families ology Advis	- Budg - Special - GAT - Gree - Increased participation ctions/Services r of Instructional Technology, PUSD to regularly attend the District ory Committee using the school	get Advisory Co cial Education A E Advisory Con en Initiative Com on of parents of Scope of Service	mmittee Advisory Committee Inmittee Inm		Expenditures \$146,720
7.1 Led by will invi	the Directo ite families ology Advisus, Piedmor	- Budg - Spec - GAT - Gree - Increased participatio ctions/Services r of Instructional Technology, PUSD to regularly attend the District ory Committee using the school nt Portal, and Spotlight E-Newsletter.	get Advisory Co cial Education A E Advisory Con en Initiative Com on of parents of Scope of Service	mmittee Advisory Committee Inmittee Inm	 	Expenditures \$146,720 Funding
7.1 Led by will invite the bulletin PUSD	the Directo ite families ology Advisus, Piedmor will also sci	- Budg - Special - GAT - Gree - Increased participation ctions/Services r of Instructional Technology, PUSD to regularly attend the District ory Committee using the school	get Advisory Co cial Education A E Advisory Con en Initiative Com on of parents of Scope of Service	mmittee Advisory Committee Inmittee Inm	 	Expenditures \$146,720 Funding

7.2 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the <u>District English Language Advisory Committee</u> using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$78,879 Funding Source: Foundation Funds Salaries and Benefits \$78,879 Funding Source: LCFF Salaries and Benefits
 7.3 Led by the Assistant Superintendent of Business Services, PUSD will invite families to regularly attend the Budget Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation. 7.4 Led by the Director of Special Education, PUSD will invite families to regularly attend the Special Education Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to 	K-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify) X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient	\$227,054 Funding Source: LCFF Salaries and Benefits \$180,091 Funding Source: Special Education
increase participation.		Other Subgroups:(Specify)	Funds Salaries and Benefits

7.5 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the <u>GATE Advisory Committee</u> using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$78,879 Funding Source: Foundation Funds
			\$78,879 Funding Source: LCFF
			Salaries and Benefits
7.6 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the <u>Green Initiative Committee</u> using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$78,879 Funding Source: Foundation Funds
			\$78,879 Funding Source: LCFF Salaries and Benefits

LCAP Year 2: 2016-17

- Expected Annual Measurable Outcomes:
- Increased participation on the following committees by 25%:
 - o District Technology Advisory Committee
 - District English Language Advisory Committee
 - o Budget Advisory Committee
 - o Special Education Advisory Committee
 - o GATE Advisory Committee
 - o Green Initiative Committee
- Increased participation of parents of unduplicated pupils by 25%.

Actions/Services 7.1 Led by the Director of Instructional Technology, PUSD will invite families to regularly attend the District	Scope of Service K-12	Pupils to be served within identified scope of service X ALL	Budgeted Expenditures \$151,121 Funding
Technology Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.		OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Source: LCFF Salaries and Benefits
7.2 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the <u>District English Language Advisory Committee</u> using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$81,245 Funding Source: Foundation Funds Salaries and Benefits \$81,245
			Funding Source: LCFF

			Salaries and Benefits
7.3 Led by the Assistant Superintendent of Business Services, PUSD will invite families to regularly attend the Budget Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$233,865 Funding Source: LCFF Salaries and Benefits
7.4 Led by the Director of Special Education, PUSD will invite families to regularly attend the Special Education Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$185,493 Funding Source: Special Education Funds Salaries and Benefits

7.5 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the GATE Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$81,245 Funding Source: Foundation Funds Salaries and Benefits \$81,245 Funding Source: LCFF
7.6 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the Green Initiative Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Salaries and Benefits \$81,245 Funding Source: Foundation Funds Salaries and Benefits \$81,245 Funding Source: LCFF Salaries and Benefits

LCAP Year 3: 2017-18

- Expected Annual Measurable Outcomes:
- Increased participation on the following committees by 25%:
 - o District Technology Advisory Committee
 - District English Language Advisory Committee
 - o Budget Advisory Committee
 - o Special Education Advisory Committee
 - o GATE Advisory Committee
 - o Green Initiative Committee
- Increased participation of parents of unduplicated pupils by 25%.

Actions/Services	Scope of Service	Pupils to be served within identified scope of	Budgeted
7.1 Led by the Director of Instructional Technology, PUSD will invite families to regularly attend the <u>District Technology Advisory Committee</u> using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$155,654 Funding Source: LCFF Salaries and Benefits
7.2 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the <u>District English Language Advisory Committee</u> using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$83,682 Funding Source: Foundation Funds Salaries and Benefits \$83,682 Funding Source: LCFF

			Salaries and Benefits
7.3 Led by the Assistant Superintendent of Business Services, PUSD will invite families to regularly attend the Budget Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$240,880 Funding Source: LCFF Salaries and Benefits
7.4 Led by the Director of Special Education, PUSD will invite families to regularly attend the Special Education Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$191,057 Funding Source: Special Education Funds Salaries and Benefits

7.5 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the GATE Advisory Committee using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$83,682 Funding Source: Foundation Funds Salaries and Benefits \$83,682 Funding Source: LCFF
7.6 Led by the Director of Curriculum and Instruction, PUSD will invite families to regularly attend the <u>Green Initiative Committee</u> using the school bulletins, Piedmont Portal, and Spotlight E-Newsletter. PUSD will also schedule meetings in the afternoon and evenings to increase participation.	K-12	X_ ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Salaries and Benefits \$83,682 Funding Source: Foundation Funds Salaries and Benefits \$83,682 Funding Source: LCFF Salaries and Benefits

GOAL: #8 - Develop career technical education sequence with state board-approved career technical educat Identified Need: - Currently there are 0% career technical	ion standards a	nd frameworks.	Related State and/or 1 2 3 4 <u>X</u> 5 COE only: 9_ Local: Specify	<u>X</u> 6 7 <u>X</u> 8
Goal Applies to: Schools: Piedmont High School, Mi Applicable Pupil Subgroups: All	<u>-</u>	School		
Measurable California State University an	students will enr es both the cou nd a career tech	ear 1: 2015-16 foll in a California Partnership Academy, rses that satisfy requirements for entran nical education sequence or program of	nce to the University of Cal	lifornia and the
Actions/Services	Scope of Service	Pupils to be served within it service	dentified scope of	Budgeted Expenditures
 8.1 Led by the Director of Alternative/Adult Education, PUSD will create one career technical education pathway in STEM. The PHS/MHS administrative team will develop a pathway course structure The counselors will identify student participants in the program pathway. The PHS/MHS administrative team will identify pathway characteristics (2 or 3 course sequence, A-G requirement, dual-enrollment). 	Grade 9-12	X_ALLOR:Low Income pupilsEnglish LearnFoster YouthRedesignated fluerOther Subgroups:(Specify)		\$94,269 Funding Source: LCFF Salaries and Benefits \$94,269 Funding Source: Adult Education Funds
				Salaries and Benefits

	LCAP Year 2 : 2016-17					
Expected Annual Measurable Outcomes:	easurable Learning pathway that includes both the courses that satisfy requirements for entrance to the University of California and the California State University and a career technical education sequence or program of study that aligns with state board-approximately.					
Action	s/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures		
will create one career ted STEM. - The PHS/MHS adm pathway course stru - The counselors will the program pathwa - The PHS/MHS adm	identify student participants in y. inistrative team will identify stics (2 or 3 course sequence, A-	Grade 9-12	X ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$97,097 Funding Source: LCFF Salaries and Benefits \$97,097 Funding Source: Adult Education Funds Salaries and Benefits		

	LCAP Year 3 : 2017-18				
Expected Annual Measurable Outcomes:	easurable Learning pathway that includes both the courses that satisfy requirements for entrance to the University of California and the California State University and a career technical education sequence or program of study that aligns with state board-approximately.				
Ac	ctions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures	
will create one care STEM. - The PHS/MHS pathway cours - The counselor the program pathway chara	s will identify student participants in	Grade 9-12		\$100,009 Funding Source: LCFF Salaries and Benefits \$100,009 Funding Source: Adult Education Funds Salaries and Benefits	

Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Original GOAL #1.1 - All educators will receive increase small group instruction		5_ 6_ 7_8 <u>X</u>	
year students to ensure core content LCAP:	mastery.	Local: Specify <u>BOE</u> (Goals #1, 2_
Goal Applies to: Schools: All Applicable Pupil Sul	ogroups: All		
Expected Annual Baseline data collected on assessed by the Smarter Baseline data collected on a specific data collected o		Actual - Over 20% of instructional staff atte on instructional technology use 45 teachers attended conferences improving variety of instructional some of the conference of th	focusing on a
	LCAP Ye	ar : 2014-15	
Planned Actions/S	ervices	Actual Actions/Services	
	Budgeted Expenditures		Estimated Actual Annual Expenditures
Action/Service: Continue to provide Professional Development collaboration opportunities for all staff.	\$163,000 Source :	PUSD provided professional development opportunities in differentiation strategies, GATE Certification, National Board Certification, EL strategies, Google Applications, Content Area PD, and 1:1 Mobile Learning. • Led by the Director of Curriculum and Instruction, three district-led professional development days focused on effective instructional strategies to create a student-centered learning environment that supports the implementation of Common Core.	\$155,119 Dir. of C&I Funding Source: 50% CCSS 50% Foundation Funds Salaries and Benefits
	LCFF Base Grant Local Revenues	 Led by the Director of Instructional Technology, three district-led professional development days focused on effective instructional strategies with technology for staff participating in our mobile 	\$120,942 Dir. of Inst. Tech. Funding Source: LCFF

learning pilot.	\$2,000 - Tech outside trainers Funding Source: LCFF
	Salaries and Benefits
 8 teachers (representing elementary, middle, and high school) led a panel discussion on differentiation for the Advanced Learners Parent Support group. 	\$598.92 - 1.5 hours x 8 teachers Funding Source: ALPS Support Group Funds
	Salaries and Benefits
 6 teachers (representing elementary, middle, and high school) attended the Differentiated Instruction Conference in Las Vegas. Teachers have shared out on various aspects of differentiation learned at the 2-day conference. 	\$6,822 Differentiation Conference Funding Source: Foundation Funds
	Services and Operating Expenses Professional – Consulting Services, Legal Fees
 Led by two high school teachers, PUSD implemented a year-long National Board Certification Training for 7 teachers (K-12). 	\$4576 2 teacher co- curricular stipends

	Funding Source: LCFF
	Salaries and Benefits
 Representative teachers and administrators (22 total TK-12) attended the National Science Teachers Association Training in Long Beach. 	\$16,511 NSTA Funding Source: Foundation Funds
	Services and Operating Expenses Professional – Consulting Services, Legal Fees
 Representative teachers and administrators (14 total TK-12) attended the Asilomar Math Conference in Pacific Grove. 	\$8,294 Asilomar Funding Source: Foundation Funds
	Services and Operating Expenses Professional – Consulting Services, Legal Fees
 Representative teachers and administrator (8 total TK-12) attended the National Arts Education Association conference in New Orleans. 	\$11,778 NAEA Funding Source: Foundation Funds

	Services and Operating Expenses Professional – Consulting Services, Legal Fees
 Representative teachers and administrator (3 total TK-5) attended the National Council of Supervisors of Mathematics and the National Council of Teachers of Mathematics conferences in Boston. 	\$9,327 NCSM/NCTM Funding Source: Foundation Funds
	Services and Operating Expenses Professional – Consulting Services, Legal Fees
 Ongoing biweekly training on Google applications and instructional strategies with technology provided to all interested staff. Hosted at MHS, on average, 10 teachers participated per session. 	\$1348 - 18 hours x 1 teacher Funding Source: Foundation Funds
	Salaries and Benefits
 An additional 0.8 FTE of district-wide coaching support for all teachers to support technology implementation were provided at the site level. 	\$72,000 Funding Source: Foundation Funds
	Salaries and

	Benefits
 1.0 FTE elementary math specialists supported teachers in differentiating for a range of math learners using the Problem of the Month. 	\$90,000 Funding Source: LCFF, Foundation Funds
	Salaries and Benefits
 5 middle school teachers provided three PD sessions on differentiation to site staff during Common Planning Time. 	\$0
 11 high school teachers shared instructional strategies as part of their monthly staff meetings. 	\$0
 Over 20% of instructional staff from all sites attended conferences on instructional technology use 	\$7600 - Google and CUE conferences Funding Source: Foundation Funds
	Services and Operating Expenses Professional – Consulting Services, Legal Fees
 PHS Assistant Principal led a parent education night on differentiation. 	\$0

Scope of LEA-wide service:			Scope of service:	LEA-wide	
_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent EnglisOther Subgroups:(Specify)	sh proficient		_X_ALL OR:Low Income pupiFoster YouthOther Subgroups	ilsEnglish Learners Redesignated fluent English proficier s:(Specify)	ıt
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	How effective we Common Core at follow up debriefi attending PD sessional development. In Curriculum and It professional development devel	the goal? the plan? Why or ere the actions and and Content-Focus ing sessions, tead ssions shared out -14 school year, P 2014-15, PUSD I anstruction and a E elopment opportu on for Next Steps: professional devel a long-term profe o employees, as r content-area profe t century student I of professional dev with colleagues.	d services in making sed PD was effective chers self-reported us at District CPTs and PUSD collaborated wimade a shift in currice Director of Instruction nities for all teachers dopment with change essional development ecessary, based on essional learning with learning goals.		assrooms. Teachers learned. It curriculum ring a Director of developed a supported e professional learning and practices that align as, especially unit

- Hire content-area instructional coaches to support teachers with the implementation of professional learning initiatives
- Provide ongoing professional learning opportunities for administrators that supports the monitoring and evaluation of teaching staff

Technology PD was effective based on teacher surveys distributed January 2015 to teachers in our 1:1 pilot who received 3 days of PD, 0.8 FTE coaching support, and access to bi-weekly after-school PD.

- 42% of teachers report increase of differentiation due to more effective use of technology.
- 60% of teachers report using more formative assessment techniques due to more effective use of technology demonstrated in PD opportunities.

Recommendation:

Define the role of the coach to focus on professional development activities and ensure coaches have a deep understanding of their specific content area. Consider changing the position from a distributed model to one more concentrated position to ensure fidelity to instructional practices across the district.

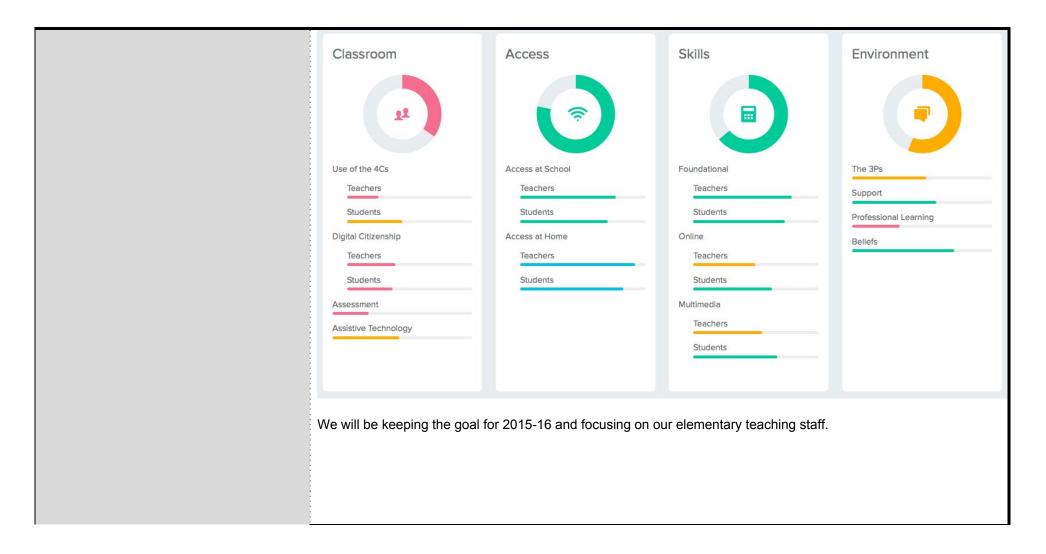
Expand amount of FTE in coaching to also focus on math instruction for next year.

Expand after-school PD opportunities from just technology to also include math and literacy.

Original GOAL from prior year LCAP: #1.2 - All teachers will have access to 21 st ce preparation by improving content mastery, cri and technical literacy for all students.	Related State and/or 1X 2X 3_ 4X 5 COE only: 9 Local: Specify <u>BOE Go</u>	5_ 6_ 7_8_ 10			
Goal Applies to: Schools: All Applicable Pupil Subgroups: A					
Expected Annual Measurable Outcomes: Baseline data collected on student performance as assessed by the Smarter Balanced Assessment. All teachers will have increased access to technology in their classes. Baseline data will be collected on teacher use and technology skills in Brightbytes survey baseline May 2014, follow-up April 2015. Brightbytes Survey adm Baseline data on both to help direct future tech development needs. Measurable Outcomes: CASSPP administered to be to help direct future tech development needs. CASSPP administered to Baseline data collected.					use of technology nd professional
	LCAP Yea	ar: 2014-15			
Planned Actions/Services		Actual Actions/Services			
	Budgeted Expenditures				Estimated Actual Annual Expenditures
Action/Service: Provide technology hardware and software to all staff.	Expense: Books and Supplies Computer Supplies, General Building Supplies \$398,000 Source: LCFF Base Grant Local Revenues Common Core	workstations, LC. Network All second projection All PHS to the control of the	D projectors, and au bandwidth increased dary classrooms not and sound systems eachers were provided sed collaboration and to all teachers, personalized softwars, computer science ent, summative assed and students in many, computer science ent, summative assed and students and students and students in many, computer science ent, summative assed bandwidth in the science of the science of the summative assed bandwidth increased and students and students and students assed bandwidth increased and students and students and students are science of the science	d by 150% w feature new s ded with new laptops d with new laptops nd productivity software are services provided nath, grammar, e, formative	\$5,940 - 12 month bandwidth increase Funding Source: District Technology Funds - LCFF Services and Operating Expenses Professional — Consulting Services, Legal Fees

	\$369,120 - projectors, sound and paging system secondary schools Funding Source: State School Facilities Fund
	Services and Operating Expenses Professional – Consulting Services, Legal Fees
	\$21,500 PHS laptops Funding Source: PHS Parent's Club Funds
	Books and Supplies Approved Textbooks
	\$13,200 Haven's Laptops Funding Source: Haven's Parent's Club Funds
	Books and Supplies Approved Textbooks

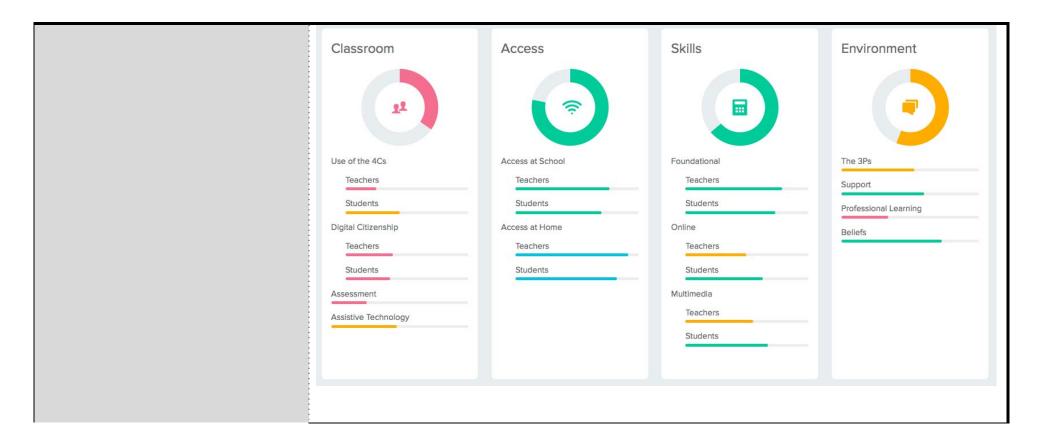
Scope of LEA-wide			Scope of LEA-wide	\$6,800 adaptive software costs Funding Source: District Technology Funds – LCFF Books and Supplies Approved Textbooks	
service:			service:	_	
XALL OR:			OR:	4	
Low Income pupilsEnglish Learners			Low Income pupilsEnglish Learners		
Foster YouthRedesignated fluent Englist_ Other Subgroups:(Specify)_			Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	Access to high technology in implement), and Over 90,000 control showing high	ng the goal? to the plan? Why or n quality tools has be their classrooms as nd increased studen documents were crea utilization of provide	een critical for student and teacher success. Teachers report in a positive influence on Common Core implementation (50% in at engagement (75% report increased engagement) and collaborated in six months from November 2014-May 2015 among students.	creased ability to pration. Jents and staff	
	the expansion of the Connected Learning Initiative to all grade 6-12, as well as 1:1 ratio at 3rd, 4th, and 5th grades.				



Original GOAL from prior year LCAP: #1.3 - All students will have access to 21 st century technology tools in order to ensure post-secondary tools in order to ensure post-secondary preparation by improving student content mastery, critical thinking, creativity, communication, collaboration and technical literacy.					Related State and/or 1 <u>X</u> 2 <u>X</u> 3_ 4 <u>X</u> 5 COE only: 9 Local: Specify <u>BOE Go</u>	5_ 6_ 7_8_ 10
Goal Applie	es to: Schools: All Applicable Pupil Subgroups: A	II				
Expected Annual Measurabl Outcomes	classes. Baseline data will be collected or technology skills.	sment. technology in their	Actual Annual Measurable Outcomes:	Chromebooks as p All Millennium High access to Chromel Initiative.	s 4, 5, 6, 9, 11 all have 1: part of the Connected Lean on School Students (grade books as part of the Con des 2 and 3 have 3:1 acc	arning Initiative. es 9-12) have 1:1 nected Learning
					part of the Connected Le	
		LCAP Ye	ar: 2014-15			
	Planned Actions/Services			Actual Ac	ctions/Services	_
		Budgeted Expenditures				Estimated Actual Annual Expenditures
Provide technology hardware and software to all students. Supplies \$400,000 Source: LCFF Base Grant		Books and Supplies Computer Supplies, General Building Supplies \$400,000 Source: LCFF Base Grant Local Revenues	All students, at all sites across the district, have access to tablets, and/or Chromebooks to improve writing, reading, math, researching, editing, collaborating, and keyboarding skills. PUSD provided students access to a robust network, computer workstations, LCD projectors, and audio components. Network bandwidth increased by 150% All secondary classrooms now feature new projection and sound systems Cloud-based collaboration and productivity software provided to all grade 2-12 students All students in 4th, 5th, 6th, 9th, and 11th grades		\$5,940 - 12 month bandwidth increase Funding Source: District Technology Funds - LCFF Services and Operating Expenses Professional – Consulting Services, Legal	

were provided an individual computing device for educational use. • Adaptive, personalized software services provided to teachers and students in math, grammar, vocabulary, computer science, formative assessment, summative assessment and keyboarding.	\$369,120 classroom projection, sound, paging Funding Source: State School Facilities Fund Services and Operating Expenses Professional – Consulting Services, Legal Fees
	\$507,525 chromebooks for students Funding Source: District Technology Funds - LCFF, Parent Clubs
	Books and Supplies Approved Textbooks
	\$6,800 adaptive software Funding Source: District Technology Funds – LCFF

				Books and Supplies Approved Textbooks
Scope of LEA-wide service:		Scope of service:	LEA-wide	
X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent EnglisOther Subgroups:(Specify)		Foster YouthR	sEnglish Learners Redesignated fluent English proficient (Specify)	
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	created in six months from Noven tools. Students reported increased colla Brightbytes data (see chart below categories: Classroom, Access, Stechnology assessments of stude	goal produced many somber 2014-May 2015 and aboration as a result of same same same as a same as	ignificant results, including over 90,000 do mong students and staff showing high util tools provided. ers and students use of technology in the his assessment will serve as a baseline for dents and staff reporting such a tremendo onnected Learning Initiative to all students	following four or future ous desire for



Original
GOAL
from prior
year
LCAP:

#1.4 - All students and parents will be provided with the opportunity to give teachers feedback on differentiated instruction, technology, and common core implementation via annual teacher evaluation surveys to ensure progress in student content mastery, critical thinking, creativity, communication, collaboration, and technical literacy.

Related State and/or Local Priorities:

Local: Specify BOE Goals #1, 2

LCAP:					<u> </u>
Goal Applies	to: Schools: All Applicable Pupil Subgroups: A				
Expected Annual Measurable Outcomes:	To involve all parent and student groups a improvements in differentiated instruction common core implementation, baseline d indicating how many students and parent evaluation survey response.	, technology, and lata will be collected	Actual Annual Measurable Outcomes:	Technology feedback surveys were sent to students of grades 6, 9, 12 and all MHS stifamilies. Over 900 surveys to parents were responses). Over 700 surveys sent to studing responses). All teachers on the evaluation cycle distribution parent surveys.	udents and e distributed (127 ents (240
		LCAP Yea	ar: 2014-15		
	Planned Actions/Services			Actual Actions/Services	
		Budgeted Expenditures			Estimated Actual Annual Expenditures
Action/Service: Continue to prov	ide students with an evaluation survey	Expense: Services and Operating Expenses Professional – Consulting Services, Legal Fees \$15,000 Source: Local Revenues	give students the differentiated instimplementation. • Led by the 75% of the input on of the teat.	ed students with an evaluation survey to e opportunity to provide feedback on truction, technology, and common core the Director of Curriculum and Instruction, teachers completed a survey to provide how to improve the student survey portion acher evaluation process.	\$155,119 Dir. of C&I Funding Source: 50% CCSS 50% Foundation Funds Salaries and Benefits \$120,942

for a bound management from the second bound by the second bound b	Die affect Tool
teachers received training, and learned how to conduct online surveys with students.	Dir. of Inst. Tech. Funding Source: LCFF
	Salaries and Benefits
 Teachers who are on the evaluation cycle sent out parent-surveys asking for feedback. All other teachers were encouraged to participate by sending the parent survey. 	\$0
 Led by the Director of Curriculum and Instruction, new research-backed student survey from Panorama being reviewed by 3rd-5th grade teachers and staff as a replacement to current model. This model is still being evaluated. 	\$155,119 Dir. of C&I Funding Source: 50% CCSS 50% Foundation Funds
	Salaries and Benefits
 Led by the Director of Instructional Technology, technology feedback surveys were sent to parents and students of grades 6, 9, 12 and all MHS students and families. Over 900 surveys to parents were distributed (127 responses). Over 700 surveys sent to students (240 responses). 	\$120,942 Dir. of Inst. Tech. Funding Source: LCFF
cont to diagonic (2 to responded).	Salaries and Benefits
 Brightbytes survey collection for students on technology use in instruction implemented March 2015. Baseline collected last June. 	\$9110 Funding Source: LCFF
	Services and Operating Expenses

				Professional – Consulting Services, Legal Fees	
Scope of LEA-wide			Scope of LEA-wide		
X ALL			<u>X</u> ALL		
OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent EnglisOther Subgroups:(Specify)	sh proficient —		OR: Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?	Were the actions effective? Are we keeping the goal? Any changes to the plan? Why or why not? As lifelong learners, teachers have committed to instructional improvement, and continue to look for meaningful 360-degree feedback as part of that process. Having a goal to provide such a feedback loop to inform our progro on our instructional improvement and the availability of TEAM coaching and mentoring will continue to have relevancy as we move forward. During the 2013-14 school year, PUSD collaborated with a number of consultants to support curriculum development. In 2014-15, PUSD made a shift in curriculum support and development by hiring a Director of Curriculum and Instruction and a Director of Instructional Technology. These two positions developed a support professional development opportunities for all teachers across the district. We will continue to utilize Brightbytes as a way to assess student and staff use of technology in order to make program/product decisions in the future. With students and staff reporting such a tremendous desire for growth i instructional technology, we will expand the Connected Learning Initiative to all students in grades 6-12.				

Original
GOAL
from prior
year
LCAP:

#2.1 - All students will have access to English Language Arts, Math, and Technical Subjects Common Core aligned curriculum in order to ensure post-secondary preparation by improving student content mastery, critical thinking, creativity, communication, collaboration and technical literacy.

Related State and/or Local Priorities:

1X 2X 3_ 4X 5_ 6_ 7_8_ COE only: 9__ 10__

Local: Specify BOE Goals #1, 2

Goal Applies to: Schools: All Applicable Pupil Subgroups: All					
Expected Annual Measurable Outcomes: Baseline data collected on student performance in ELA a math as assessed by the Smarter Balanced Assessmen		PUSD participated in the 2015 CAASPP. Baseline data on the SBAC was collected. All district-wide math teachers and specialists collaborated over several meetings throughout the year to align our curriculum to the Common Core State Standards.			

LCAP Year: 2014-15

20/11/10						
Planned Actions/Services		Actual Actions/Services				
	Budgeted Expenditures		Estimated Actual Annual Expenditures			
Action/Service: Continue to provide Professional Development and collaboration opportunities for all staff to align our curriculum to the Common Core State Standards.	Expense: Services and Operating Expenses Professional – Consulting Services, Legal Fees \$125,000 Source: LCFF Base	Led by the Director of Curriculum and Instruction, three district-led professional development days focused on effective instructional strategies to create a student-centered learning environment that supports the implementation of Common Core.	\$155,119 Dir. of C&I Funding Source: 50% CCSS 50% Foundation Funds Salaries and Benefits			
	Grant Local Revenues Common Core	 Representative teachers and administrator (3 total TK-5) attended the National Council of Supervisors of Mathematics and the National Council of 	\$9,327 NCSM/NCTM			

	Funding (one-time)	 Led by the A Services, the 29 teachers several meet 	Assistant Superintendent of Educational e Math Leadership Team, consisting of and administrators, collaborated over tings throughout the year to align the Common Core State Standards.	Funding Source: Foundation Funds Services and Operating Expenses Professional – Consulting Services, Legal Fees \$184,959 Asst. Supt. Funding Source: LCFF Salaries and Benefits
Scope of service: _X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster YouthR	LEA-wide sEnglish Learners ledesignated fluent English proficient (Specify)	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

Were the actions effective?
Are we keeping the goal?
Any changes to the plan? Why or why not?

With a focus on aligning the math curriculum to the Common Core Standards, the Math Leadership Team was extremely effective in terms of both communications in providing equitable services/materialsto students across the 6 schools.

The Math Leadership Team will continue to meet in the 2015-16 school year.

The district will also develop Math Support Coaches at the elementary and secondary levels to support the math adoption and implementation process at each school site (K-12).

During the 2013-14 school year, PUSD collaborated with a number of consultants to support curriculum development. In 2014-15, PUSD made a shift in curriculum support and development by hiring a Director of Curriculum and Instruction and a Director of Instructional Technology. These two positions developed a supported professional development opportunities for all teachers across the district.

Original GOAL from prior year LCAP: Related State and/or L 1X 2X 3_ 4_ 5_ COE only: 9_ Local: Specify BOE Goal					
Goal Applies to: Applicable Pupil Subgroups: All Baseline data collected on student performance in Math as assessed by the Smarter Balanced Assessment. Expected Annual Measurable Outcomes:		Actual Annual Measurable Outcomes:	All 3 elementary schools adopted <u>Bridges in Mathematics and Number Corner</u> - Common Core Math Aligned Curriculum. All secondary math teachers began piloting Common Core Math Aligned Curriculum - with adoption scheduled for 2015-		
	LCAP Year: 2014-15				
Planned Actions/Services Actual Actions/Services			Actual Actions/Services		
	Budgeted Expenditures			Estimated Actual Annual Expenditures	
Action/Service: Purchase instructional materials that align to the Common Core State Standards.	Expense: Books and Supplies Approved Textbooks \$47,333 Source: LCFF Base Grant	Representative teachers from all levels researched CCSS-aligned math instructional materials (K-12) to be recommended to the Board of Education for adoption. • Led by the Director of Curriculum and Instruction, all K-5 teachers reviewed math instructional materials through a formal math adoption process. Fourteen teachers on the committee piloted math materials in the Spring. All K-2 teachers taught CCSM using the Common Core-aligned math series, Everyday Math, and all 3-5 teachers did the same using Engage NY-A Story of Units. The elementary math teachers		\$155,119 Dir. of C&I Funding Source: 50% CCSS 50% Foundation Funds	

				_
		middle schoo for grades 6- students. Gr Springboard fall, all PMS	Director of Curriculum and Instruction, all of math teachers reviewed curriculum -8 and for the accelerated math rade 6-8 teachers have been piloting curriculum since August of 2014. Next math teachers will pilot other math part of the formal adoption process.	\$120,942 Dir. of Inst. Tech. Funding Source: LCFF Salaries and Benefits
		high school r reviewing cu pathways an school math	pirector of Curriculum and Instruction, math teachers are in the process of rriculum for the integrated math at the accelerated math pathways. High teachers will be piloting Common Core tional materials next fall.	\$155,119 Dir. of C&I Funding Source: 50% CCSS 50% Foundation Funds
		Led by the Director of Instructional Technology, all students and teachers have access to new Khan Academy common core math resources online.		Salaries and Benefits \$120,942 Dir. of Inst. Tech. Funding Source: LCFF Salaries and Benefits
Scope of service: _X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			LEA-wide sEnglish Learners ledesignated fluent English proficient (Specify)	Delicito
What changes in actions, services, and expenditures will be made as a Were the actions.	tions effective?			

result of reviewing past progress and/or changes to goals?

Are we keeping the goal?
Any changes to the plan? Why or why not?

The math curriculum pilots were effective in that all elementary teachers agreed to recommend <u>Bridges in Mathematics and Number Corner</u> - Common Core Math Aligned Curriculum, as the new math curriculum (K-5). These materials will be purchased and implemented in 2015-16.

Secondary math teachers will continue their work in the math curriculum adoption process and pilot multiple curricula/materials in the Fall of 2015.

During the 2013-14 school year, PUSD collaborated with a number of consultants to support curriculum development. In 2014-15, PUSD made a shift in curriculum support and development by hiring a Director of Curriculum and Instruction and a Director of Instructional Technology. These two positions developed a supported professional development opportunities for all teachers across the district.

Original GOAL from prior year #2.3 - All students will have access to Computer Science Teaching Standards (CSTA) aligned curriculum.				Related State and/or 1_ 2_ 3_ 4X 5 COE only: 9 Local: Specify BOE Go	_ 6_ 7 <u>X</u> 8_ 10
LCAP:				Local opecity <u>BOL Go</u>	<u>αιο π-ι</u>
Goal Applie	es to: Schools: All Applicable Pupil Subgroups: A	 II			
Expected Annual Baseline data collected on student enrollment of underrepresented students (female & EL students). Measurable Outcomes:			Actual Annual Measurable Outcomes: 2011-2012 14% female enrollment in CS classes 9-12th grades 2014-2015 33% female enrollment in CS classes, and 150% increase in total enrollment over 2011-12		
		LCAP Yea	ar: 2014-15		
	Planned Actions/Services		Actual Actions/Services		
		Budgeted Expenditures			Estimated Actual Annual Expenditures
Action/Service: Continue to provide Professional Development and collaboration opportunities for all staff to align our computer science curriculum to the CSTA Standards, develop new computer science lessons at the elementary levels, and new computer science courses at the secondary level.		Expense: Services and Operating Expenses Professional – Consulting Services, Legal Fees \$20,000 Source: LCFF Base	Led by the Director of Instructional Technology, PUSD Computer Science teachers (a) aligned computer science curriculum and lessons to the CSTA Standards, (b) introduced the fundamental concepts of computer science to all students, beginning at the elementary school level, and (c) at the secondary level, provided students with the opportunity, through the addition of 2 new CS courses, to study facets of computer science in more depth and prepare them for entry into the work force or college. All staff across the district had the professional development opportunity with Code.org co-founder Ali Partovi to discuss STEM and computing.		\$120,942 Dir. of Inst. Tech. Funding Source: LCFF Salaries and Benefits
		Grant Local Revenues	Led by the PHS Computer Science I Chairperson, three new CSTA aligned developed and implemented at the matter with considerable collaboration and statements.	ed courses were niddle school this year	\$3,500 Computer Science materials for K-12 curriculum

				teachers.		Funding Source:	
				teachers.		LCFF	
						2011	
						Books and	
						Supplies	
						Approved	
						Textbooks	
				Led by the PHS Com	puter Science Department	\$2246	
					v course proposals (aligned to CSTA),	Co-Curricular	
					nent, and Exploring Computer Science,	Stipend -	
				have been approved	for 2015-2016 for PHS.	Department Chair	
						\$2246	
						Salaries and	
						Benefits	
Scope of	LEA-wide			Scope of	LEA-wide		
service:	ELA WIGC			service:	LLA WIGC		
_X_ALL				_X_ALL			
OR:				OR:			
	English Learners			Low Income pupilsEnglish Learners			
	edesignated fluent Englis	sh proficient			edesignated fluent English proficient		
Other Subgroups:(Specify)	_		Other Subgroups:(Specify)		
		Were the act	tions effective?				
		Are we keep	ing the goal?				
		Any changes	s to the plan? W	/hv or whv not?			
What abanges in	actions convious	,		, - ,			
	actions, services,	Focus on Com	puter Science has c	come hand in hand wit	h increased enrollment. PUSD has met t	he interest and	
and expenditures will be made as a supported tac					le ALL students with access to computati		
			ecessary for college and career readiness.				
and/or chan	ges to goals:	At the clament	any laval Jassans s	ro boing aligned with C	SCTA atandarda		
				re being aligned with C n grade students exper	rienced computer science principles in a	new CSTA aligned	
		Nearly one qua	arter of the PHS stud	dent body is taking a C	Computer Science class, and traditionally	under-represented	

groups, namely female students, are enrolled in computer science courses at double the national average. Next year our entry-level computer application class with be replaced with an engaging course exploring modern computing, Exploring Computer Science. With that, all students will have the opportunity to participate and learn about computational thinking.

During the 2013-14 school year, PUSD collaborated with a number of consultants to support curriculum development. In 2014-15, PUSD made a shift in curriculum support and development by hiring a Director of Curriculum and Instruction and a Director of Instructional Technology. These two positions developed a supported professional development opportunities for all teachers across the district.

Original GOAL from prior year LCAP: Goal Applies to: Schools: All Applicable Pupil Subgroups: A Expected Annual Measurable Meet Annual Measurable Objectives 1, 2, by the State annually (79.4%).	Related State and/or 1_ 2_ 3_ 4 <u>X</u> 5 COE only: 9 Local: Specify <u>BOE Go</u> students met the AMAC students met the AMAC	5_ 6_ 7_ 8_ 10 als #1 D-1.		
Outcomes:	I CAP Ve	Outcomes: ar: 2014-15		
Planned Actions/Services	LOAITIE		ctions/Services	
	Budgeted Expenditures			Estimated Actual Annual Expenditures
Action/Service: Continue to provide Professional Development and collaboration opportunities for all staff to align our curriculum to the Common Core State Standards and the ELD Standards and differentiate lessons for EL students.	Expense: Services and Operating Expenses Professional – Consulting Services, Legal Fees \$10,000 Source: LCFF Base Grant Local Revenues Supplemental Grant	PUSD Teachers (including EL teachers) (a) participated in professional develor differentiation, (b) introduced and alignour current curriculum. • Led by the Director of Curriculant EL teacher leaders meet morn needs of English Learners. En throughout the 14-15 school of attend trainings on the new ELD Framework provided by Office of Education. In the fact attended a balanced literacy Literacy Intervention material support English Learners deversed in professional development.	opment on an the ELD standards to alum and Instruction, othly to discuss the EL teacher leaders, year, were invited to ELD Standards and the Alameda County II, EL teacher leaders training on the Leveled s that will be used to	\$155,119 Dir. of C&I Funding Source: 50% CCSS 50% Foundation Funds Salary and Benefits
Scope of LEA-wide		Scope of LEA-wide service:		

ALL	ALL	
OR:Low Income pupils _X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	OR: Low Income pupils _X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	

- 1. Were the actions effective?
- 2. Are we keeping the goal?
- 3. Any changes to the plan? Why or why not?

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

During the 2013-14 school year, PUSD collaborated with a number of consultants to support curriculum development. In 2014-15, PUSD made a shift in curriculum support and development by hiring a Director of Curriculum and Instruction and a Director of Instructional Technology. These two positions developed a supported professional development opportunities for all teachers across the district.

PUSD provides 4 EL/Reading Specialists across the district to support EL students. Each of these teachers participated in 3 days of professional development on differentiation strategies. Led by the Director of Curriculum and Instruction, each of these teachers met together monthly to introduce and begin aligning the ELD standards to the current curriculum. This will need to be an ongoing action/service in future years.

In the summer of 2015, over 20 teachers will attend a week-long summer reading institute facilitated by Columbia Teacher's College. How to meet the needs of English Language Learners will be one of the components of the institute.

Original GOAL from prior year LCAP: Original GOAL from prior from prior				Related State and/or Local Priorities: 1_ 2_ 3_ 4_ 5X 6X 7_8X COE only: 9 10 Local: Specify BOE Goals #3_	
Goal Applies to: Schools: All Applicable Pupil Subgroups: A	 .ll				
Baseline data collected on disciplinary incomplete of the Healthy Kids Survey. Expected Annual Measurable Outcomes:		Actual Annual Measurable Outcomes:	Key indicators of S (Table A.2.1)	ealthy Kids Survey Resul School Climate and Stud uccess Survey Results: sleep by grade level on a	ent Well-Being
	LCAP Ye	ar: 2014-15		_	
Planned Actions/Services			Actual Ac	ctions/Services	
	Budgeted Expenditures				Estimated Actual Annual Expenditures
Action/Service: Continue to provide Professional Development and collaboration opportunities for all staff to implement and evaluate the Second Step Social/Emotional Curriculum.	Expense: Services and Operating Expenses Professional – Consulting Services, Legal Fees \$10,000 Source: LCFF Base Grant Local Revenues	All K-5 teachers to Social/Emotional	taught lessons from t Curriculum.	the Second Step	\$17,000 Funding Source: LCFF

Scope of LEA-wide		Scope of service:	LEA-wide	
X_ALL OR:	-	<u>X</u> ALL OR:		
Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Low Income pupils Foster YouthR	English Learners edesignated fluent English proficient (Specify)	

- 1. Were the actions effective?
- 2. Are we keeping the goal?
- 3. Any changes to the plan? Why or why not?

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

PUSD will need to develop action items for the future to identify the current implementation of the Second Step Curriculum at the elementary sites. While we will continue to establish goals to support student social and emotional learning, we will need to develop a set of expectations as to the number of lessons to be taught at each grade level. Teachers will be asked to provide feedback on the strengths and weaknesses of the Second Step Curriculum.

We will also revisit the Welcoming Schools curriculum and provide a similar set of expectations. Principals and district administration will collaborate on connecting the TK-5 social emotional learning curriculum to the middle school experience.

Original GOAL from prior year LCAP: Goal Applies to: Schools: All	Related State and/or 1_ 2_ 3_ 4_ 5 COE only: 9 Local: Specify BOE G	<u>X</u> 6 <u>X</u> 7_8 <u>X</u> 10			
Expected Annual Measurable Outcomes: Applicable Pupil Subgroups: A Baseline data collected on disciplinary inc of the Healthy Kids Survey.	Actual Annual Measurable Outcomes: 2014 California Healthy Kids Survey Results: Key indicators of School Climate and Student Well-Being (Table A.2.1) 2014 Challenge Success Survey Results: Average hours of sleep by grade level on a typical school night				
	LCAP Ye	ar : 2014-15			
Planned Actions/Services		Actual Actions/Services			
	Budgeted Expenditures				Estimated Actual Annual Expenditures
Action/Service: Continue to provide Professional Development and collaboration opportunities for all staff to implement a Service Learning Program for PHS and MHS students.	Expense: Services and Operating Expenses Professional – Consulting Services, Legal Fees \$15,000 Source: LCFF Base Grant Local Revenues	provided a compr students that add through a combin community servic	ressed a specific so ation of curriculum,	earning Program for all	\$20,212 Service Learning Coordinator (0.2FTE) Funding Source: PEF Salaries and Benefits
Scope of LEA-wide service:		Scope of service:	LEA-wide		

<u>X</u> ALL	X_ALL	
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	

Were the actions effective?
Are we keeping the goal?
Any changes to the plan? Why or why not?

The Service Learning Coordinator facilitated 2 campus-wide service learning days for 900 students at PHS and MHS.

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

All PHS and MHS students participated in projects relating to themes: stewardship of the environment (Freshman); bias and discrimination (Sophomores); hunger, homelessness, and income disparity (Juniors and Seniors). The Freshman began the transformation of unused outdoor space near the Science building into a learning center and memorial garden in honor of former Science teacher Eileen Rohmer. The Sophomores cycled through a series of activities, which ranged from identifying the language of discrimination, exploring forms of advocacy, creating a class quilt, watching Public Service Announcements produced by Sophomores, and listening to personal stories of PUSD staff who have experienced forms of discrimination. The Juniors assembled personal hygiene kits and sandwiches for homeless teens in Oakland, and the Seniors went off site to work in homeless shelters. At Millennium High School, students created bold, brightly-colored paintings and ceramic mosaics that will be mounted throughout the school.

The goal will be continued in 2015-16 in the hopes to expand the program.

Original GOAL from prior year	GOAL from prior #3.3 - Administration and teachers will implement new practices and procedures to reduce student stress and increase healthy behaviors at the secondary level.					Local Priorities: 5_ 6_ 7_ 8_ 10	
LCAP:					Local: Specify <u>BOE G</u>	<u>oals #4</u>	
Goal Applie	Goal Applies to: Schools: All Applicable Pupil Subgroups: All						
Expected Annual Measurabl Outcomes	e	idents and the	Actual Annual Measurable Outcomes:	Key indicators of S (Table A.2.1) 2014 Challenge Su	ealthy Kids Survey Resul School Climate and Stude uccess Survey Results: sleep by grade level on a	ent Well-Being	
	LCAP Year: 2014-15						
Planned Actions/Services		Actual Actions/Services					
		Budgeted Expenditures				Estimated Actual Annual Expenditures	
Action/Service: Continue to provide Professional Development and collaboration opportunities for all staff.		Expense: Services and Operating Expenses Professional - Consulting Services, Legal	The following new practices and procedures were implemented to reduce students stress and increase healthy behaviors: (a) Led by the PHS/MHS principals, PHS/MHS piloted and evaluated a new bell schedule that allows for a late start time 2x per week;		\$610,804 3.0 FTE PHS Admin/0.6 FTE MHS Admin Funding Source: LCFF		
		Fees \$163,000 Source: LCFF Base Grant Local Revenues	(b) Led by the PN as an orientation	//IS principals, PMS hactivity for incoming	nosted "Scots Camp" 6 th grade students;	Salaries and Benefits \$301,961 2.0 FTE PMS Admin Funding Source:	

	LCFF
	Salaries and Benefits
(c) Led by the Director of Instructional Technology, PUSD provided students with revised digital citizenship expectations and responsible use policies for technology;	\$120,942 Dir. of Inst. Tech. Funding Source: LCFF
	Salaries and Benefits
(d) Led by the PHS/MHS counselors and the College and Career Center Coordinator, PHS/MHS provided collaboration and education opportunities for the community to discuss Advanced Placement and Honors courses as they related to balanced course scheduling and students stress-reduction;	\$346,956 3.4 FTE Counseling Funding Source: LCFF, Parcel Tax
	Salaries and Benefits
(f) Led by the elementary principals, elementary schools took a new approach to homework, using research-based practices to reduce stress and improve effectiveness.	\$44,500 College and Career Center Coordinator Funding Source: PHS Parent's Club
	Salaries and Benefits
(e) Led by the Wellness Center Director, the PUSD	\$71,080

				(grades 6-12) in nee	vided counseling services to students d and coordinated student leadership mbassadors, Peer Advisors, and Youth	Wellness Center Director Funding Source: Wellness Center Funds, LCFF Salaries and Benefits	
Scope of service:	LEA-wide			Scope of service:	LEA-wide		
X_ALL OR:Low Income pupils	English Learners edesignated fluent Englis Specify)_	sh proficient		X_ALL OR:Low Income pupil:	sEnglish Learners Redesignated fluent English proficient (Specify)		
W/b of also as a sign			goal? plan? V	xtremely effective in su	upporting teaching and learning across th -16 that allows for a late start time 2x per		
What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals? The PMS "So comprehensi students."		comprehensive orientat	The PMS "Scots Camp" served as an orientation activity for incoming 6 th grade students. It provided a comprehensive orientation that helped to alleviate stress and built a stronger sense of community amongst the tudents.				
At the beginn digital citizens district's polic The PHS/MH education opp			At the beginning of the school year, each school site provided students with a revised set of expectations around digital citizenship and the responsible use policies for technology. This revised document better communicates the district's policies around a student's digital footprint.				
			ne PHS/MHS counselors and the College and Career Center Coordinator, provided multiple collaboration and ducation opportunities for the community to discuss Advanced Placement and Honors courses through 1:1 eetings, and large group workshops and parent education nights.				

Partnering with Challenge Success, the elementary principals and teachers used research-based practices to reduce stress by reducing homework for students in grades K-5.

The Wellness Center provided counseling services to hundreds of students (grades 6-12) in need and coordinated student leadership programs such as Ambassadors, Peer Advisors, and Youth Educators. These programs provide leadership opportunities for over 75 students and connect with all students grades 8-12.

In 2015-16, PUSD will continue to implement new practices and procedures that reduce student stress and increase healthy behaviors at the secondary level.

Original
GOAL
from prior
year
LCAP:

#4.1 - Increase parent involvement in leadership opportunities and school-connectedness (especially those parents from under-represented groups, e.g. EL & SPED) in order to raise awareness of available resources to support student learning.

Related State and/or Local Priorities:

Local: Specify BOE Goals #4

LCAP:		Local: Specify BOE G	oals #4
Goal Applies to: Schools: All Applicable Pupil Subgroups: A	II		
Expected Annual Measurable Outcomes: Baseline data collected on parents' satisfathose from under-represented groups) with communication and feedback opportunities	h school	Actual Baseline data not collected. Annual Measurable Outcomes:	
	LCAP Ye	ar: 2014-15	
Planned Actions/Services		Actual Actions/Services	
	Budgeted Expenditures		Estimated Actual Annual Expenditures
Action/Service: Continue to provide Professional Development and collaboration opportunities for all staff to develop and facilitate the Educational Leadership Committee and develop and distribute a quarterly parent/staff communication. PUSD will continue to provide designated EL teachers and support staff. PUSD Teachers (including EL teachers and support staff) will (a) participate in professional development on differentiation, (b) introduce and align the ELD standards to our current curriculum.	Expense: Professional Development Needs Professional – Consulting Services, Legal Fees \$48,000 Source: LCFF Base Grant Expense: EL Certificated and Classified Salary and	This action was not completed in 2014-15: ● PUSD will need to develop and facilitate an Educational Leadership Committee, consisting of district administration, site principals, teacher-leaders, and parent-representatives from the committees listed below and will review the engagement process, goals, and services/expenditures of the LCAP on a quarterly basis and develop and administer the School Communication and Connectedness Survey. PUSD provides 4 EL/Reading Specialists across the district to support EL students. Each of these teachers participated in 3 days of professional development on differentiation strategies. Led by the Director of Curriculum and Instruction, each of these teachers met together monthly to introduce and begin aligning the ELD standards to the current curriculum. This will need to be an ongoing	\$209,085 LCFF Base Grant Salaries and Benefits \$110,849 LCFF

	Benefits \$185,000 Source: LCFF Base Grant Local Revenues Supplemental Grant	Two DELAC meetings were held in the evenings. To maximize parent participation, both events were held back-to-back with another parent engagement night. Fall DELAC was held just before a Family Math Night. Spring DELAC was held just before a Parent Education Night on the newly adopted elementary math curriculum. District administration worked with PRAISE to promote increased attendance at parent education nights by heightening communication practices and targeting specific members for inclusion.	Supplemental Salaries and Benefits \$0
Scope of LEA-wide		Scope of LEA-wide service:	
ALL OR:Low Income pupils _X_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		X_ALL OR:Low Income pupilsX_English LearnersFoster YouthRedesignated fluent English proficientX_Other Subgroups:(Specify)SPED	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

- 1. Were the actions effective?
- 2. Are we keeping the goal?
- 3. Any changes to the plan? Why or why not?

PUSD did not develop an Educational Leadership Committee. This work was shared across a number of district-wide committees and councils (e.g. budget advisory, district technology advisory, SPED advisory, GATE advisory, district English Language advisory, parent clubs, Piedmont Education Foundation, modernization steering, green advisory, math task force, and math leadership team).

Attendance at DELAC meetings increased due to holding the meetings in the evening (prior to Math Parent Information Nights). Seven families attended the DELAC meeting in the fall and four families attended in the fall. Typically, we have 0-1 parents attend.

We will continue to hold parent events in the evening. PUSD will also increase communication with parents of under-represented groups by soliciting the help of teachers to promote these events. PUSD will also collaborate with parent leadership groups to encourage greater participation.

Original GOAL from prior year LCAP: #5.1 - Optimize use of resources through prudent stewardship, enhanced public/private support, and strong community partnerships in order to support student development and ensure robust long-term plans for physical and financial capacity.			Related State and/or Local Priorities: 1X 2_ 3X 4_ 5_ 6_ 7_ 8X COE only: 9 10 Local: Specify BOE Goals #4_				
Goal Applies to: Schools: All Applicable Pupil Subgroups: A	 						
Expected Annual Measurable Outcomes: Baseline data collected on all stakeholders' satisfaction with classroom facilities. Baseline data collected on all stakeholders' satisfaction with non-classroom facilities.		Actual Annual Measurable Outcomes: Baseline data not collected PUSD Board of Education, on the recommendation from the Modernization Steering Committee, initiated Facility Master Planning for the 2015-16 school year.					
	LCAP Year: 2014-15						
Planned Actions/Services		Actual Actions/Services					
	Budgeted Expenditures			Estimated Actual Annual Expenditures			
Action/Service: Continue to provide a PUSD Steering Committee	Expense: Certificated Salaries and Benefits \$125,000 Source: LCFF Base Grant	Led by the Assistant Superintendent of Business Services, PUSD facilitated a Steering Committee that addressed the long-term safety, accessibility, usability, and value of school facilities and infrastructure. The Steering Committee consists of administration, board members, and community members.		\$185,495 Assistant Superintendent of Business Services Funding Source: LCFF, Adult Education Salaries and Benefits			
Scope of service:		Scope of LEA-wide service:		Bononio			
_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient		_X_ALL OR:Low Income pupilsEnglish LeaFoster YouthRedesignated flue	rners ent English proficient				

Other Subgroups:(Specify)	Other Subgroups:(Specify)	

Were the actions effective?
Are we keeping the goal?
Any changes to the plan? Why or why not?

The Modernization Steering Committee's efforts were extremely effective. In their discussions and review of current facility needs as they apply to 21st century education, they recommended the development of a Facilities Master Planning process, beginning in the Summer of 2015.

On October 21, 2014, the Board of Education held a special meeting to consider the condition and functionality of District facilities and discuss next steps for addressing facility needs. District staff presented information about the condition of each school facility, including compliance with current standards for accessibility and fire and life safety. In addition, staff presented ongoing considerations including: suitability of facilities to support educational programs; capacity of facilities to accommodate increasing enrollment; availability of State funding for modernization and energy efficiency projects; and bonding capacity for capital improvements.

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

The Board focused on facilities issues that were not addressed during either the seismic safety program (completed in 2013) or recent tech infrastructure upgrades (completed in 2014). The Board then directed staff to set aside Modernization Funds to facilitate the development of a Facilities Master Plan to work with educators, the school community, the City of Piedmont, and the Piedmont Community to assess facilities needs and prioritize needed improvements. The guiding considerations are to support teaching and learning, to serve the educational needs and to enhance opportunities for all students.

The Board of Education announced a Request For Proposals (RFP) from qualified architectural firms to effectively partner with the District to perform various components of a Facilities Master Plan. Each Architectural firm responding to the RFP needed to be prepared and equipped to provide complete and detailed Facilities Master Planning services on behalf of the District in an expeditious and timely manner and enable the District to meet critical time deadlines and schedules. Components of the scope of services included: an evaluation of District facilities; developing future facilities needs and alternatives; focusing on educational goals and maintenance standards; preparation of a digital Facilities Master Plan; facilitation and presentation of the Facilities Master Plan to the community and Governing Board.

The Board will select an architectural firm to perform Facilities Master Planning prior to July 2015.

Goals associated with Facilities Master Planning will be incorporated in subsequent LCAP's.

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds calculated: \$111,571

PUSD provides 4 EL/Reading Specialists across the district to support EL students. Each of these teachers will participated in 3 days of professional development on differentiation strategies. They will also collaborated to support general education teachers in aligning their curriculum to the new ELD standards.

PUSD allocated more funding toward the support of EL students than was provided through the supplemental grant.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

0.58 %

Led by the Director of Curriculum and Instruction, EL teacher leaders will continue to meet monthly to discuss the needs of English Learners. EL teacher leaders will continue to be invited to attend trainings on the new ELD Standards and ELD Framework provided by the Alameda County Office of Education.

PUSD will continue to provide 4 EL/Reading Specialists and 1 EL classified staff across the district to support EL students. Each of these teachers will participate in 3 days of professional development on differentiation strategies. They will also continue to collaborate to support general education teachers in aligning their curriculum to the new ELD standards.

In the summer of 2015, over 20 teachers will attend a week-long summer reading institute facilitated by Columbia Teacher's College. How to meet the needs of English Language Learners will be one of the components of the institute.

PUSD allocates more funding toward the support of EL students than is provided through the supplemental grant.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).

- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).

8-22-14 [California Department of Education]